

# CSR Report **2016**





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### **Message from the President**

# The "Reborn Nippon Shokubai" Emerges.



In Ikeda

- A company that rewards people who make their best efforts and achieve results
- A company that people can be proud to work for

#### Achieving progress with our medium-term business plan and "Reborn Nippon Shokubai 2020," our long-term business plan

We have adopted a Group mission we call

"TechnoAmenity - Providing affluence and comfort to people and society, with our unique technology." At Nippon Shokubai, we are striving to implement our vision for 2025, which is "to become an innovative chemical company that provides new value for people's lives." We have formulated and launched "Reborn Nippon Shokubai 2020," our long-term business plan spanning the period from fiscal 2014 to fiscal 2020, and our medium-term business plan, which we are implementing for the three years beginning in fiscal 2014. Under our growth-oriented business foundation

strategy and investment plan, we have addressed company-wide priority issues while strongly demonstrating our sustainable management capabilities. In fiscal 2014 and 2015, we steadily achieved the objectives of our medium-term business plan.

We are now facing very difficult social conditions, marked by a destabilizing global situation and a decline in the global economic growth rate. Despite this somewhat tense situation, we intend to push forward to achieve our objectives in fiscal 2016, the final year of our medium-term business plan.

#### Safety takes priority over production

Alongside our Group Mission and Management Commitment, we accord the highest priority to our corporate credo of "Safety takes priority over production" and work to strengthen our corporate culture of prioritized safety while improving our safety awareness, knowledge, and skills.

Since the accident that occurred at our Himeji Plant in 2012, we have been focused on safety measures and on further strengthening our safety activities. In fiscal 2016,

we will complete all related efforts and will undergo a third-party inspection by outside experts that will examine our past initiatives. The results will drive forward the progress of the initiatives that we will begin to implement in fiscal 2017. We will continue with our diligent efforts toward ensuring safe and reliable operation in order to become "a company gaining further public trust as a responsible chemical company."

#### Developing an active corporate team and organization

In January 2015, employing the slogan, "Think and act on your own," we launched initiatives intended to renew our organizational culture.

We are currently implementing two initiatives: "reforming awareness," which focuses on all employees; and "reforming the system," which targets the entire company. At first, we initiated an activity by which all employees and executive officers swear to "my action declarations" and

#### Strengthening Group management

We recognize that it is even more important to strengthen the business foundations of Group companies that are operating under volatile business conditions, including increasing competition in worldwide markets. We will

#### Conclusion

We will strive as a team to achieve the "Reborn Nippon Shokubai" — a company that everybody can be proud of. 1. A company that promotes work safety and peace of

- mind
- 2. A company that rewards people who make their best efforts and achieve results
- 3. A company that people can be proud to work for

We aim to become a company that everybody can be proud of. • A company that promotes work safety and peace of mind

make an effort to take the necessary steps to implement these actions. In parallel with this, we initiated on-site visits of executive officers to each workplace and small group activities with interdivisional teams and the like. Moreover, we are addressing organizational reforms in order to transform the structure of our Company. Through these activities, we are transforming our culture into one that promotes active discussions and adopts new challenges.

utilize the Group's core competencies in order to maximize the synergy of Group companies and boost corporate value.

With this edition, we are introducing the corporate social responsibility (CSR) initiatives of the Nippon Shokubai Group in a manner that is easier to understand. We welcome your continued support and candid opinions, and we greatly appreciate your cooperation with our initiatives.

June 2016

Earning Public Trust and Contributing to Society

### **Special Feature**

Evolving as an innovative chemical company that provides new value for people's lives

#### Vision, the Corporate DNA Embodied in a Pioneering Spirit, and the Legacy of a Passionate President

After more than 70 years in business, Nippon Shokubai continues to achieve growth. Under our second company president, Taizo Yatagai, who earned the nickname "The Passionate President,"\* our Company triumphed over numerous obstacles. Mr. Yatagai guided the Company through the difficulties of constructing flagship plants in Kawasaki and Himeji and faced the significant challenges of growing the Company's varied businesses.

Nippon Shokubai's first success was meeting the bold challenge of commercializing ethylene oxide (EO) and its derivatives by employing Japan's first technology to adopt vapor phase oxidation as a key technology. We also introduced the industry's first method for manufacturing acrylic acid by means of direct oxidation from propylene. This superior technology has been adopted by influential chemical manufacturers around the world. Furthermore, we succeeded in growing our superabsorbent polymer business, which employs acrylic acid as a raw material, into a global business.

\*Taizo Yatagai is the name of the main character in Hono-o no Keieisha ("The Passionate President"), a novel by Byo Takasugi based on the business experiences of Nippon Shokubai's president



limeii Plan

Employees at the founding of Nippon Shokuba



earch Center at time of founding

#### Supporting Sustained Growth Through Strong Management

Many customers appreciate the superiority of an independent company that is not part of a web of corporate alliances. Moreover, they value Nippon Shokubai's production technology and our research and development capabilities. Our successive management executives were able to establish this foundation by taking advantage of the underlying corporate DNA embedded in our visionary spirit.

Through this approach, we have fostered a strong management capability dedicated to sustainable growth. This is the source of Nippon Shokubai's strength. When many companies curtailed their capital spending in the wake of the global financial crisis of 2008, we forecasted the subsequent uptrend and set out to increase our production capacity for acrylic acid and superabsorbent polymers. As a result, we were able to supply the products our customers needed on a timely basis. This testifies to the advantage provided by the corporate DNA we inherited from our founders.



President Ikeda speaking at the groundbreaking ceremony for the extension to our Group company in Belgium

#### Strengthening Our Business Foundation by Implementing Our Long-term Business Plan

In fiscal 2014, we launched "Reborn Nippon Shokubai 2020," pillar will be built on functional chemicals, new energy, and our long-term business plan. This plan encompasses our health and medical businesses. At the same time, we will corporate strategy, in which we set out what we envision for further strengthen our existing businesses, which include ethylene oxide as well as our flagship businesses of acrylic 2020, particularly the milestones we must reach to attain the goals of our long-term plan, our "Vision for 2025." Our first acid and superabsorbent polymers. We aim to be a company strategy is "to further strengthen our existing businesses and that continually nurtures the seeds of emerging businesses. By 2020, we will have made more proactive investments in Japan core products;" our second is "to raise a pillar of new business that will power our next surge of growth." Specifically, our new and around the world.

#### **Our Core Business**

Our Himeji Plant is constructing a superabsorbent polymer plant capable of producing 50,000 tons/year that is scheduled for completion in summer 2016. Meanwhile, our subsidiary Nippon Shokubai Europe N.V. (NSE) is constructing a superabsorbent polymer plant as well as a plant that produces its base material, acrylic acid. These two plants will each have a capacity of 100,000 tons/year and are scheduled for completion in 2017.

The Company foresees a substantial increase in demand for superabsorbent polymers primarily in Central and Eastern Europe. Therefore, through capital investments that increase our capacity for superabsorbent polymers as well as acrylic acids, the base material used in its production, we are further enhancing the facilities we use to produce superabsorbent polymers.

These measures will bring the Group's global annual production of superabsorbent polymers to a total of 710,000 tons, further solidifying our position as a top supplier.

#### **New Business**

In the new energy business, we are commercializing new products and developing products such as zirconia sheets for fuel cells, lithium FSI for lithium-ion batteries, and components for next-generation zinc batteries.

Moreover in our health and medical business, we have entered into a peptide drug joint-development agreement with GlyTech, Inc. After making an initial investment (representing 9.59% of ownership) in GlyTech, we decided to make a 300 million yen capital investment to establish a new laboratory of peptide API synthesis in the Suita Research Center. Nippon Shokubai and GlyTech will collaborate on the development and mass production of glycosylated somatostatin analogs (G-SRIF). Utilizing a growth hormone inhibitory action, G-SRIF is expected to become a next-generation therapeutic drug for the treatment of acromegaly. We believe the new company will add value in the health and medical field by introducing this innovative drug discovery and development support business as a foothold.



#### NIPPON SHOKUBAI CO., LTD, CSR Report 2016 7

Conceptual drawing of the new laboratory in the Suita Research Cente



President Ikeda meets with Belgium's Prime Minister and Deputy Prime Minister.

### **Profile of the Nippon Shokubai Group**

#### Outline

Established	August 21, 1941				
Common stock	¥25,000 million				
Net sales	¥323,100 million (consolidated) ¥211,400 million (non-consolidated)				
Number of employees	4,006 (consolidated) 2,163 (non-consolidated)				
Osaka Office	Kogin Bldg., 4-1-1 Koraibashi, Chuo-ku, Osaka 541-0043, Japan				
	TEL: +81-6-6223-9111 FAX: +81-6-6201-3716				
Tokyo Office	Hibiya Dai Bldg., 1-2-2 Uchisaiwai-cho, Chiyoda-ku, Tokyo 100-0011, Japan				
	TEL: +81-3-3506-7475 FAX: +81-3-3506-7598				
Main Plants and Research Centers	Himeji Plant, Kawasaki Plant, Himeji Research Center, Suita Research Center, Tsukuba Research Center				
	As of March 31, 2016				

#### **Major Product Lines**

#### Basic Chemicals 36.4%

Acrylic acid, acrylates, ethylene oxide, ethylene glycol, ethanolamine, secondary alcohol ethoxylates, glycol ether



#### Functional Chemicals 55.0%

Superabsorbent polymers, intermediates for pharmaceutical, polymers for concrete admixture, electronic information materials, iodine, maleic anhydride, resins for adhesives, resins for paints, adhesive products

Nippon Shokubai begins commercial production of secondary alcohol ethoxylates.

acrylic acid and acrylates.

Awarded the Okouchi Memorial Production Prize for developing technology to produce

#### **Financial Data**

#### Net sales (consolidated) (100 millions of ven)



3 749

#### Ordinary income (consolidated)



#### Current net income (consolidated) attributed to parent company as shareholder



#### NA Industries, Inc. (currently Nippon Shokubai America Industries, Inc.) is established in Tennessee, U.S.A. is established in Indones Osame Gosei Kagaku Kogyo Co., Ltd. is established. The company is rehamed in Belaium Nippon Shokubai Kagaku Kogyo Co., Ltd. The Kawasaki Factory (currently the Chidori CO., LTD, is established in China. Plant of the Kawasaki Plant) is opened. NIPPON SHOKUBAI The Himeji Factory (currently the Himeji Plant) is opened. The Kawasaki Second Factory (currently the Ukishima The company is renamed The Suita Factory is opene Plant of the Kawasaki Plant) is opened. NIPPON SHOKUBAI CO., LTD. 194 Nippon Shokubai is Awarded the Okouchi Memorial The Himeii Plant discontinues production of phthalic anhydride the first company in Japan Production Prize for developing The Himeji Plant installs gas turbine cogeneration facilities. to begin commercial production technology to produce higher alcohols of ethylene oxide and ethylene and secondary alcohol ethoxylates. -Nippon Shokubai begins Nippon Shokubai begins Nippon Shokubai begins Nippon Shokubai is the firs -Nippon Shokubai is the first commercial production of full-scale production of production of polymers Awarded the Okouchi Memorial Prize company in Japan to begin for concrete admixture. fuel cell materials. company in Japan to begin superabsorbent polymers commercial production of for commercialization of ethylene oxide and ethylene glycol. commercial production of acrylic acid and acrylates The Kawasaki Plant introduces a new phthalic anhydride. by oxidation of propylene

Nippon Shokubai

pegins production of

automotive catalysts

Nippon Shokubai has established a network encompassing the fields of chemicals, processing, and transportation in order to respond accurately to growing customer needs. Our Group was formed to ensure improved global production and a more effective supply chain (as of April 1, 2016).

NS Green Co., Ltd SERVICE CO., LTD. CATOX Co., Ltd





# Our Product Lines



# **Research & Development Highlights**

#### Ion-Conducting Film (in development)

The ion-conducting film we have developed with our proprietary technology can be used as a battery separator. This material makes it possible to create a rechargeable battery from a zinc battery, which conventionally has been used only as a non-rechargeable cell.

For example, nickel-zinc batteries and air-zinc batteries had been expected to emerge as next-generation rechargeable batteries because they have been considered very safe and eco-friendly, as they incorporate water-based electrolyte solution and contain no lead

or other harmful substances

With conventional separators, however, the anode and cathode tend to short-circuit easily because the zinc active material forming the negative electrode generates dendrites during charging. This has caused major issues with battery life. Our ion-conducting film, however, effectively minimizes dendrite formation, resulting in a highly reliable rechargeable zinc battery.







#### ZIRCOSTAR Dispersed Zirconia Nanoparticles\*

The zirconia nanoparticles we developed with our proprietary technology exhibit good dispersion in a variety of organic solvents and resins. Resins in which these nanoparticles are dispersed demonstrate good optical characteristics (including high refractive index and high transparency), which are not possible with conventional materials. Materials incorporating ZIRCOSTAR are most suitable for optical material and electronic material applications such as plastic lenses and displays. This product is especially suitable as a contributor to the energy-efficiency of portable devices such as smartphones and tablet PCs, contributing to extended operating time when battery-powered.

\*Zirconium oxide whose particle size is maintained at nano scale (10-9 m)



Electron micrograp

Dispersion in benzyl acrylate

#### **IONEL Electrolyte for Lithium Batteries**

We have developed a proprietary electrolyte for lithium batteries. Known by the generic term lithium bis(fluorosulfonyl)imide, or LiFSI, it exhibits the largest ionic conductivity among the numerous lithium salts.

Confirmed as effective at improving the performance of lithium ion batteries at low and high temperatures, this product offers societal and environmental advantages in terms of smartphone batteries and hybrid vehicle batteries.





Molecular model of LiFS

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Since 1973, Nippon Shokubai has been advocating the spirit contained within our corporate credo, "Safety takes priority over production." In accordance with **TechnoAmenity**, our Group Mission, we have established a Management Commitment and Code of Conduct to comprehensively view our corporate behavior from economic, social, and environmental perspectives, setting out our corporate ethics, Responsible Care (RC), human rights & labor, information disclosure, social contribution, and corporate governance as our management's top priority issues and implementing our activities to enhance our corporate value via continuing dialogue with various stakeholders, including our customers, business partners, shareholders/investors, public administration, employees, and local communities.

In keeping with our approach to corporate social responsibility (CSR), we will continue to contribute to the emergence of a sustainable society by implementing "Reborn Nippon Shokubai 2020," our long-term business plan, with the goal of adopting our vision for 2025.





Under Nippon Shokubai Group's Mission of **TechnoAmenity** – "Providing affluence and comfort to people and society, with our unique technology" - our goals are to emerge as an innovative chemical company that provides new value for people's lives, to earn the greater confidence of the public as a responsible chemical company, and to become a company that all can take pride in, including our varied stakeholders. In this way we will increase our corporate value and achieve sustainable growth.

We consider the achievement of viable corporate governance as essential and have adopted initiatives toward that end: we are securing the rights and equality of shareholders and maintaining open dialogue; collaborating with various stakeholders as appropriate; disclosing information as appropriate and ensuring transparency; ensuring the roles of the board of directors and management teams related to their appropriate execution of duties; ensuring appropriate supervision of the execution of these duties; and strengthening and enhancing internal control systems.



#### **Roles and Functions of Various Bodies and Committees**

#### **Board of Directors**

Comprising the eight members, including two external members, the board of directors supervises business operations of each director through reports, deliberations, and resolutions regarding important matters. In general, the board of directors convenes monthly under the chairmanship of the president. Four auditors - two external and two internal - also attend to give advice and state their opinions as appropriate when necessary.

#### **Corporate Managing Committee**

Comprising the president and executive officers appointed by the president, this Committee generally convenes twice monthly (with all executive officers in attendance at one of these meetings) to deliberate items related to the implementation of basic policies and important management issues. In addition, regarding proposals discussed by the Corporate Managing Committee, important issues involving those proposals are forwarded to the board of directors for their consideration.

#### **Board of Auditors**

Comprising two external auditors and two internal auditors, this board convenes monthly in general, submits reports, and engages in discussions and deliberations on important matters.

#### **CSR Management Committee**

Chaired by the president, this committee determines the company's CSR direction and promotes CSR initiatives that contribute to the interests of stakeholders while maintaining coordination with the other committees.

# Earning Public Trust and Contributing to Society **Corporate Ethics**

#### **Corporate Ethics**

We remain committed to various group-wide initiatives intended to further improve and strengthen our corporate ethics and legal compliance svstems.

#### **Corporate Ethics Training**

#### Rank-based training

We provide training and lecture sessions in corporate ethics targeted to three specific employee ranks: managerial employees, mid-level employees, and rank-and-file employees (including entrusted workers and dispatched workers from temporary agencies). We require all employees to attend such sessions at least once every three years.

In fiscal 2015, we held corporate ethics training for managerial employees 20 times in total, reaching a total of 500 employees.

Addressing themes such as "consider different viewpoints to eliminate omissions" and "consider factors leading to disparities and ways of responding," these sessions presented scenarios showing desirable behaviors in day-to-day work and showed how disparities conflict with reality (experience). The sessions gave the participants a chance to increase their awareness through group discussions that sought consensus, common vision, and judgment criteria regarding the entire concept of the remorse factor (how to respond on one's own and how to respond in one's capacity).

#### **RC Promotion Committee**

Chaired by the president, this committee promotes the company's Responsible Care activities. It formulates the RC Promotion Basic Plan and works to further improve safety, quality, and environmental issues.

#### **Compliance Committee**

Chaired by the president, this committee improves and strengthens the company's overall corporate ethics and systems for compliance with laws and regulations.

#### **Risk Management Committee**

Chaired by the president, this committee implements measures as appropriate in response to various wide-ranging risks to which our Group is exposed.

#### **Internal Control Committee**

Under the chairmanship of the president, this committee has established a system to ensure the reliability of financial reporting as enforced by the Financial Instruments and Exchange Act. It also seeks to process company operations more efficiently and effectively



#### Earning Public Trust and Contributing to Society

# Corporate Ethics

#### Training sessions for Group companies

To ensure that the concept of corporate ethics permeates and becomes well established within each company of the Nippon Shokubai Group, we held corporate ethics training sessions targeted to those in managerial positions in nine domestic Group companies between October 2015 and January 2016. This marked the second round of corporate ethics training sessions held for our Group companies since we first implemented them in 2011. More than 200 participants attended the sessions.

These sessions were intended to highlight and impart the roles of those in managerial positions; introduce methods for providing instruction in corporate ethics; outline basic attitudes for preventing corporate misconduct; and raise the awareness of individuals as Nippon Shokubai Group employees. These topics were presented in three sessions: Part 1: Addressing personal misconduct and acts of omission; Part 2: Addressing legal compliance and corporate ethics through case studies; and Part 3: Considering ways to prevent misconduct. Compared with previous sessions, the participants showed greater interest in the corporate ethics subjects covered, with the sessions breaking into freewheeling group discussions.



Training session for our Group company

#### Comments from employees of Group companies attending the training sessions

- The sessions were much easier to understand thanks to the careful explanation by the lecturer and group discussion based on case histories.
- I gained a sense of what it is to be seen by the world as a member of the Nippon Shokubai Group.
- I felt the importance of being aware of corporate ethics in the activities of my normal work routine.

#### Awareness initiatives in the workplace

In order to promote greater penetration and adoption of corporate ethics in the workplace, we conduct corporate ethics training sessions in various workplaces once every three months. These training sessions have become well established, as they offer opportunities for workplace discussion. They are based on a training program covering violations of corporate ethics and legal violations and the like that we created in reference to situations that actually arose in other companies.





Workplace training

#### Distribution of our Corporate Ethics Guidebook to employees

We published our "Corporate Ethics Guidebook" to present the specific conduct guidelines of the Nippon Shokubai Code of Conduct. It is distributed to all employees as part of our awareness-raising initiative.



### Awareness activities on our corporate ethics portal

Our corporate intranet hosts our corporate ethics portal titled "Understandable Corporate Ethics." It lists basic information on contracts, competition laws in various countries, observance of anti-bribery laws, various manuals related to subcontract law and the like, links to websites covering related laws and regulations, and a FAQ page. This site presents the latest available information, as it is updated as necessary whenever the relevant laws and regulations are revised.

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### Earning Public Trust and Contributing to Society

# Our Relationship with Shareholders and Investors

### **Our Policy to Promote Dialogue with Shareholders and Investors**

As a basic policy of our approach to IR, we undertake fair and timely information disclosure and release clear and accurate information. We strive to promote constructive dialogue with our shareholders and investors in order to contribute to the sustained growth of our Company and enhancement of our medium- and long-term corporate value.

### Promoting Constructive Dialogue with Shareholders and Investors

We are implementing the following initiatives to promote constructive dialogue with shareholders and investors.

Initiative	
Meeting of shareholders	<ol> <li>We use visual techniques when during the meeting of share understanding.</li> <li>In addition, we hold a sharef shareholders to promote smoot</li> <li>For the convocation notice of illustrations for clarity and under</li> <li>To enable many more shareho schedule our meeting about on tend to hold their shareholders'</li> </ol>
IR meeting for individual investors	We hold an IR meeting for individu
Presentations for analysts and institutional investors	We hold IR meetings for analyst full-year and first-half financial resu
IR meeting for offshore investors	We hold IR meetings for offshore in
Publication of IR data on website	Our website lists financial result quarterly reports; convocation no resolutions; business reports; IR m In addition, we follow a fixed so materials of our annual and quar meeting of shareholders; IR meetin
Others	For shareholders, we send out our





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<u> </u>	27

IR meeting

#### Content

reporting our management review and when deliberating proposals eholders, as this enables shareholders to develop a deeper

holder round-table meeting after the annual general meeting of the communication between management and shareholders.

of the general meeting of shareholders, we include graphs and rstanding.

olders to attend our annual general meeting of shareholders, we ne week before the day on which many other Japanese companies meetings.

ual investors (irregular, aiming for once annually).

ts and institutional investors, and we disclose information on our ults for the fiscal year as it is released.

investors on an irregular basis.

ts and other disclosure materials; annual securities reports and otices for the annual general meeting of shareholders; notices of neeting materials; and other presentation materials on a timely basis. Exchedule for posting English-language translations of the briefing interly financial results; convocation notices for our annual general ing materials; and the English-language edition of our Annual Report.

Business Report in June and December.



roup

Profile of the Nippon Shokuba

# **Social Contribution**

Under our stated Management Commitment to coexist with society and work in harmony with the environment, we conduct a number of initiatives related to environmental protection, involvement in local communities, and providing training assistance according to our policy on social initiatives.

#### Our Policy on Social Initiatives

In keeping with the Nippon Shokubai Group Mission of **TechnoAmenity** and our commitment to protecting biodiversity, we intend to adopt initiatives focused on benefitting and increasing the prosperity of our stakeholders, including local communities, while maintaining clear communication with society as a good corporate citizen.

#### **Environmental Protection Initiatives**

#### **Forest Development Initiatives**

**Contributing to Our Forests and Water Resources** 

Location: Akasai Valley, Hara, Haga-cho, Shiso-shi, Hyogo prefecture Activities: Forest improvement, river biological surveys, and other activities Start of activity: November 2008

In order to improve conservation of the headwater forest in the Akasai Valley that serves as the headwaters of the Ibo River, we have been performing maintenance work in order to leave a beautiful forest for future generations. In addition, we are learning to impart the importance of protecting biodiversity through our research on the creatures inhabiting the Akasai River.

In May, August, and October of fiscal 2015, we undertook three initiatives. Our August activity included collaborating with professors and students of the University of Hyogo on a survey of creatures and the water quality of the river.

#### Contributing to the "Yugawara Myriad Leaves Forest"

Location:	Kajiya, Yugawara-machi, Ashigarashimo-gun, Kanagawa prefecture
A	Example a second s

Activities: Forest improvement, nature observation tours, and other activities

Start of activity: November 2013

In the headwater forest of upper reaches of the Shinzaki River in Yugawara-machi, we conduct forest improvement and nature observation tours. Local residents participate and collaborate with us to create an opportunity for learning about the natural environment.

In May and October of fiscal 2015, we undertook two initiatives. Working with residents of Yugawara-machi, we made tables and undertook a forest improvement effort.

### Japan-China Friendship Forest Development and Global Warming Prevention

Location: Ejin Horo Banner, Inner Mongolia Autonomous Region, China

Activities: Afforestation, maintenance, management, and the like Start of activity: October 2008

As part of a project to prevent desertification in inland China, we have been engaged in initiatives to restore forest throughout the area where it once existed. Every year, we return to this area to plant trees.

In September of fiscal 2015, we undertook a tour, working on tree planting together with local university students. We planted about 50 seedlings.



Biological survey on Akasai F







Tree planting project in China

Note: The forest development initiatives of Nippon Shokubai are undertaken in cooperation with NPOs through the Green Fund of the National Land Afforestation Promotion Organization.

# Conserving and Popularizing the *Nojigiku* Chrysanthemum

In order to protect, conserve, and popularize the endangered *nojigiku* chrysanthemum, the prefectural flower of Hyogo, our Himeji Plant has cultivated 160 varieties of this flower, including foundation stock, in a 2,000-square-meter green yard by the plant.

Cultivation began in 1972 and by 1974 the Himeji Plant began distributing seedlings annually in cooperation with Hyogo prefectural government.

In fiscal 2015, we distributed 30,000 seedlings to 297 organizations, including local governments, kindergartens, elementary and junior high schools, and community associations.

#### **Assisting the Community**

#### Cleanup Campaign

We conduct periodic cleanups of the environs around all our plants as a local beautification initiative.

In Suita district, as part of the Kanzaki River Adopt-a-River Program promoted by Osaka Prefecture, we participate in the annual Kanzaki Riverside Cleanup Campaign every year.



Kanzaki Riverside Cleanup Campaigr

#### **Initiatives to Support Training**

#### **Children's Chemistry Experiment Show**

For the children who will form the next generation (mainly elementary and junior high school students), we have been presenting an Experiment Show titled "Superabsorbent Polymer, the Mysterious Powder."

The children enjoy experimenting with chemistry and take great interest.

In fiscal 2015, we held shows at the following venues.

Sakurayama Park Festival/ Science Booth Exhibit Date: July 18–19, 2015 Site and Sponsor: Himeji City Science Museum

Children's Chemistry Experiment Show 2015 Date: October 24–25, 2015 Site: Kyocera Dome Osaka Sponsor: Dream Chemistry 21





Vojigiku in a conservation garden

#### **Sweet Potato Harvest Party**

We grow sweet potatoes in the potato fields we have created in the green yard of the Himeji Plant. Every year, we invite neighborhood kindergartners and nursery school children to enjoy harvesting our crop of sweet potatoes. We have been holding this activity since 1971, as it has helped us forge strong ties in the community. In fact, some of the children who harvested potatoes in the past are now employed with us.

In fiscal 2015, about 800 children participated.



Children harvest potatoes

#### **Hosting Internship Trainees**

Our Himeji and Kawasaki Plants and our Suita Research Center provide internship opportunities that offer training for students from technical colleges.

In fiscal 2015, a total of 27 students from 16 colleges gained experience and skills — such as how to take measurements with analytical instruments — through this program.



Internship

Profile of the Nippon Shokubai Gro

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# Our Relationship with Our Employees

While maintaining the utmost respect for individual human rights, we remain committed to supporting every one of our employees by working to maintain a healthy work environment and by providing a positive working environment that contributes to a high level of job satisfaction.

#### An Environment That Contributes to Job Satisfaction

By implementing the long-term business plan we have titled "Reborn Nippon Shokubai 2020," we seek to revitalize our employees and our organization as the foundation for the sustained growth of our Group. We are training our employees to become independent personnel who can exert their best efforts and achieve results in order to create "a company that we can be proud to work for" while striving to design and manage a system framework that allows our employees to demonstrate their abilities.

Moreover, by adhering to the ideal of encouraging each individual employee to "determine his or her own way forward and take action," we are developing a variety of company-wide initiatives intended to reform our corporate culture.

#### Human Resources Management System

We have introduced a human resources management system based on management by objectives, which is applicable to all employees. After a given period of time, we will introduce an environment in which employees can achieve significant results by working with independence as a result of ongoing reviews of our system and our operational environment.

#### 1. Provisions for Managerial Employees

In April 2016, we revised the managerial employee personnel system that had been in place for 16 years. Managerial employees are the drivers behind what needs to be accomplished under our medium- and long-term business plans and our vision for 2025. Because these managerial employees are motivated by the concept of kodo, meaning "to determine their own way forward and take action," this system is designed to reward those who demonstrate their best efforts and heed the call to fulfilling their roles.

#### 2. Provisions for Non-managerial Employees

We remain committed to a variety of efforts to continually maintain the current system. To ensure we set more challenging and more ambitious goals, we are conducting more study and are implementing policies in addition to providing evaluator training to ensure the fairness of employee evaluations.

#### Framework of the New HR System for Managerial Employees



#### **Promoting Female Employees**

Our Company has been working actively to ensure gender-neutral recruitment and institutional development.

We have now formulated an action plan for fiscal 2016-2020 that is intended to increase the number of female employees in managerial positions (or above the level of section manager class). Our goal is to double the number relative to the fiscal 2015 year-end levels by the end of fiscal 2020.

#### Human Resources Development

We have adopted the following four items as "personnel objectives." They are intended to instill in personnel a sense of ownership so that work is not left to others to perform.

- Independently minded personnel capable of taking the initiative in identifying and resolving issues
- · Personnel capable of flexibly adapting themselves and their organizations
- · Personnel capable of demonstrating sophisticated expertise
- Personnel capable of working with a diverse international community

We provide opportunities for our employees to develop the abilities they require. When an employee independently acquires the necessary abilities and a variety of skills, future value is generated for both the company and the individual employee. Under this arrangement, we provide participatory applicant-type "self-selection training" in addition to carrying out rank-based training that employees participate in at each step of their careers. We have also established a system to help all employees proactively develop the skills that suit them by offering English-language training, a system for overseas study, distance learning, and assistance in acquiring qualifications and the like.

#### Human Resources Development Support System



#### **Re-employment System**

This system corresponds to measures addressing the rescheduling of pension eligibility age and is intended to help stabilize the lives of retired employees. The period of re-employment extends until the age of 65. This initiative contributes to an employee's sense of security, self-worth, job satisfaction and motivation, as it provides ongoing employment in a familiar work environment.

Note: Re-employment rate of retired employees: 77% (FY 2015)

#### **Employment of People with Disabilities**

We are committed to our employment of people with disabilities and giving them active roles at each of our workplaces and at our designated Group subsidiary, NS Green Co., Ltd.

#### A Positive Working Environment

In an effort to provide our employees with the opportunity to achieve "the good life," we offer a wide-ranging employee welfare system for the benefit of our employees and their families. This initiative includes wealth building, emergency preparedness, support for daily life activities, planning for a stable retirement, positive use of personal time, and maintenance of health and wellness. Our company will continue to support a good life for our employees through self-help as we enter the era of a low birth rate and an aging population.

#### Supporting the Positive Use of Personal Time

In order to contribute to a balance among work, family, and social engagement while maintaining a full life, we hold various events that provide opportunities for mutual understanding among employees, family interaction, and maintenance of mental and physical health.



Ski tour held as an employee welfare even

#### Providing Balanced Assistance for Work, Child Care and Nursing Care

Japan's low birth rate and aging population remain pressing issues; therefore, it is essential that all sectors of society continue to support child care and nursing care. Private enterprises are also required to create an environment that supports a balance among work, child care, and nursing care. We are responding to these social realities by striving to create an environment and infrastructure that provides a variety of systems for supporting employees with their parenting and nursing responsibilities while employed. We also published a guidebook that summarizes our

#### Providing Balanced Assistance for Work and Nursing Care

#### Providing Balanced Assistance for Work and Child Care



#### Managing Mental and Physical Health

We promote a variety of measures related to management and promotion of healthcare through the health promotion office in each workplace. This is intended to assist our employees in living lives with healthy minds and bodies under the guidance of industrial physicians and nurses. In cooperation with the Nippon Shokubai Health Insurance Union, employees can undergo specific medical

#### Toward a Sound Labor-Management Relationship Based on Mutual Respect

Nippon Shokubai and the Nippon Shokubai Labor Union, a member of the Japanese Federation of Energy and Chemistry Workers Unions, maintain a dialogue based on mutual respect. Through our good labor-management relationship based on mutual understanding and trust, we are addressing the resolution of various issues and achievement of goals through cooperation. Under the union shop agreement, all our employees except for managerial employees - are required to join the union.

nter-departmental Sports Competition

balanced support system, and we continue to keep our employees broadly informed and educated.

The Osaka Labour Bureau of the Ministry of Health, Labour and Welfare granted us an authorization for complying with Standards for General Employers under the Next Generation Nurturing Support Measures Promotion Law.



Number of employees using reduced working hours system for child care: 205 (Total number of employees for fiscal 2015)

examinations and receive tailored health guidance.

Moreover, we formulated a Mental Health Plan with the intention of preventing mental and physical illness while contributing to improved productivity and a bright, vibrant workplace. We also provide mental health training for all employees through position-specific training.

Profile of Shokuba

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#### **Responsible Care Activities**

# **Responsible Care Initiatives**

All companies in the chemical industry responsible for handling various chemical substances voluntarily agree to protect the environment and human health and safety in all processes ranging from the development of chemical substances to their manufacture, distribution, use, end consumption, disposal, and recycling. The results of these activities are publicly disclosed and the companies engage in dialogue and communication initiatives with the public. This effort is part of the initiative known as Responsible Care (RC). The RC Global Charter was developed in 2006 and revised in 2014 by the International Council of Chemical Associations (ICCA), which promotes Responsible Care worldwide.

Nippon Shokubai has participated in the Japan Responsible Care Council (JRCC; currently known as the Japan Chemical Industry Association Responsible Care Committee) since it was established in 1995. We actively promote Responsible Care by focusing on our main pillars: environmental protection; process safety and disaster prevention; occupational safety and health; chemical safety; quality; and communication with society

We are determined to contributing to society while fulfilling our corporate social responsibility through our group-wide commitment to Responsible Care.



on the RC Global Charter (Revised 2014 version)

#### **RC Policy**

In conformity with the Nippon Shokubai Group Mission, Management Commitment, Corporate Credo, and the Nippon Shokubai Code of Conduct, we rank it as an important management measure to provide products and technologies that contribute to society and environmental protection. In addition, while paying due respect to the principle of Sustainable Development, we are determined to conduct all activities in accordance with the following policy related to environmental protection, safety, and product quality that will bring our business operations into harmony with the global environment.

1	Aim at environmental protection and reduction of negative environmental impact throughout the entire life cycle of a product, from development to disposal.
2	Ensure the safety of our employees and our communities by targeting zero accidents and zero disasters with a commitment to the principle "Safety takes priority over production."
3	Confirm the safety of chemical materials, intermediates and products, and consider the health of our customers, employees of our logistics subcontractors, our employees, and others.
4	Stably supply products and associated services that meet customer satisfaction and inspire their trust.
5	Publicly announce the results of these activities and make an effort to communicate for proper understanding.

We will implement this RC Policy in all our business operations by ensuring all employees have a thorough understanding and awareness of its importance. The president shall be the person with the ultimate responsibility for implementing this policy.

#### **RC Promotion Organization**

The president is chairman of the RC Promotion Committee, and technical committees and sub-committees are established to promote company-wide Responsible Care activities.



### 9th Medium-term Responsible Care Basic Plan (Fiscal 2014–2016) and Results

We formulated our 9th Medium-term Responsible Care Basic Plan as a three-year plan commencing in April 2014. As a continuation of our 8th plan, this plan enhances our initiatives to eliminate facility disasters, facility accidents, and occupational accidents. In addition, we have maintained our environmental impact reduction initiatives in the interests of sustainable development, and we are continuing to implement the priority initiatives intended to improve customer satisfaction and meet customer needs for functional products and the like. Moreover, we are enhancing our comprehensive chemical management system.

	Environmental Protection
Obiectiv	ves for Fiscal 2014–2016
To reduce	energy intensity by 25% from fiscal 1990 levels (96.2 l/t)
<ul> <li>To mainta</li> <li>Emissions</li> </ul>	in zero emissions <sup>1</sup> s of substances subject to the PRTR Law: To reduce by 20% from fiscal 2010 levels.
(Fiscal 20	16 level: 90.8 tons/year)
Results	for Fiscal 2015
Energy int	tensity: 108.6 l/t (Previous fiscal year: 106.1 l/t)
Zero emis     Emissions	sions achieved and maintained.
Driority	loitiotivoo
To promote	continuous improvement through our environmental management system
1) To promo	ote energy conservation initiatives and technical reviews in order to reduce waste
and relea 2) To prome	ase of PRTR-controlled chemical substances ote development of technology to reduce CO <sub>2</sub> emissions by improving process
catalyst a	and utilization of plant-derived raw materials
3) TO evaluate of CO2 e	missions throughout their life cycles and publicly disclose the reductions
achieved	1
<b>A</b>	Process Safety and Disaster Preventior
Objectiv	es for Fiscal 2014–2016
Zero disas	sters · Zero accidents
Results <sup>+</sup>	for Fiscal 2015
Zero disas	sters occurred. • One accident occurred.
Driority I	nitiativos
In the wake	of the accident, we will improve our process safety capabilities by fostering a
culture of sa	afety and operating our process safety management system with diligence.
2) To reduce	e risk by collecting and sharing safety technical information (including information
internal a 3) To enhan	and external accidents and hazardous substance risk)
4) To streng	then the "safety first" mindset
<ol> <li>To streng</li> <li>To promotion</li> </ol>	then the inspection system related to process safety ote earthquake response measures and measures for aging facilities
7) To streng	then the support system for logistics safety
<u>au</u>	Occupational Safety and Health
ALX-	
Objectiv	es for Fiscal 2014–2016
<ul> <li>Zoro iniuri</li> </ul>	es with loss of workdays <sup>3</sup> (including contractors)
<ul> <li>Zero injuri</li> <li>Zero injuri</li> </ul>	for Fiscal 2015
Zero injuri     Zero injuri     Results	
Zero injun     Zero injun     Results     One injun	/ with loss of workdays occurred.
Zero injuri     Zero injuri     Zero injuri     Cone injury     Five injurie	/ with loss of workdays occurred. es without loss of workdays occurred.
Zero injuri     Zero injuri     Results     One injury     Five injurie     Priority I	y with loss of workdays occurred. es without loss of workdays occurred. nitiatives
• Zero injuri • Zero injuri Results • One injury • Five injurie Priority I To foster a	with loss of workdays occurred. as without loss of workdays occurred. nitiatives safety culture and promote continuous improvement through the Occupational
Zero injuri     Zero injuri     Zero injuri     Cone injuri     Five injurie     Priority I     To foster a s     Safety and     1) To condu	with loss of workdays occurred. as without loss of workdays occurred. <b>nitiatives</b> safety culture and promote continuous improvement through the Occupational Health Management System Lot thorough risk assessments
Zero injuri     Zero injuri     Results     One injuri     Five injurie     Priority I     To foster a     Safety and     1) To condu     2) To reduc	with loss of workdays occurred. es without loss of workdays occurred. <b>nitiatives</b> safety culture and promote continuous improvement through the Occupational Health Management System Lot throrough risk assessments e risk by collecting and sharing safety technical information (including information
<ul> <li>Zero injuri</li> <li>Zero injuri</li> <li>Results</li> <li>One injury</li> <li>Five injurie</li> <li>Priority I</li> <li>To foster a safety and</li> <li>To condu</li> <li>To reduce</li> <li>internal a</li> <li>To improv</li> </ul>	with loss of workdays occurred. es without loss of workdays occurred. <b>nitiatives</b> safety culture and promote continuous improvement through the Occupational Health Management System Jot thorough risk assessments e risk by collecting and sharing safety technical information (including information ind external accidents and hazardous substance risk) we knowledge and sensitivity to risk prediction through enhanced education and
<ul> <li>Zero injuri</li> <li>Zero injuri</li> <li>Zero injuri</li> <li>Results</li> <li>One injury</li> <li>Five injurie</li> <li>Priority I</li> <li>To foster a:</li> <li>Safety and</li> <li>To codu.</li> <li>To reduce</li> <li>internal a:</li> <li>To improver training</li> </ul>	with loss of workdays occurred. es without loss of workdays occurred. <b>nitiatives</b> safety culture and promote continuous improvement through the Occupational Health Management System Just thorough risk assessments e risk by collecting and sharing safety technical information (including information ind external accidents and hazardous substance risk) ve knowledge and sensitivity to risk prediction through enhanced education and those the function functions.

before dehydration.) <sup>2</sup> c-LCA (carbon-Life-Cycle Analysis): A method of assessing greenhouse gas emissions throughout the life <sup>2</sup> C-LCA (carbon-Life-Cycle Analysis): A method of assessing greenhouse gas emissions throughout the life cycle of a finished product incorporating chemical products and a comparison product containing no such chemical products when used by consumers and in other industries. The evaluation method calculates a chemical products net contribution to GHG emissions reduction by determining the increased emissions when no such chemical product is used.
<sup>3</sup> Injury with loss of workdays: Injury requiring at least one lost workday for medical treatment
<sup>4</sup> Injury without loss of workdays: Injury requiring no loss of workdays for medical treatment

Quality nonconformities: Involving a minimum loss of ¥1 million <sup>6</sup> Refers to group companies inside and outside Japan, unless otherwise specified.

Chairman: President

Evaluation: 😳 Achieved 😳 Partially Achieved 😥 Not Achieved

### **Chemical Safety**

#### Objectives for Fiscal 2014–2016

Zero problems related to chemical safety (legal or social problems)

#### Results for Fiscal 2015

· Zero problems related to chemical safety occurred

#### **Priority Initiatives**

- To collect, share, and effectively apply information on hazardous substance risk
   To improve the function of the chemical substance management system through central
- management of the information To appropriately comply with the laws and regulations on chemical substances both inside

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Product Lines / Research & Development Highlights

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- and outside Japan (by collecting information on laws and regulations, keeping our employees informed, and
- (b) collecting information on any and provide the providing of employees information or any and companies both inside and outside Japan)
   (b) participating in the Japan Initiative of Product Stewardship (JIPS) launched
- by the Japan Chemical Industry Association)



#### Objectives for Fiscal 2014–2016

Zero serious customer complaints 
 Zero quality nonconformities

#### **Results for Fiscal 2015**

· One serious customer complaint was filed. • Five quality nonconformities were disc **Priority Initiatives** 

- 1) To promote initiatives to prevent quality issues and complaints
- 2) To strengthen the quality assurance system for functional products and products of new businesses 3) To strengthen the quality assurance initiatives of Group companies in Japan
- To strengthen the quality assurance system of locations outside Japan
- 5) To conduct continuous quality training and raise awareness

### Communication with Society

#### Objectives for Fiscal 2014–2016

• To maintain a dialogue with stakeholders and implement reasonable information disclosure **Besults for Fiscal 2015** 

The Kawasaki Plant participated in the community dialogue.

#### Priority Initiatives

 To participate actively in RC community dialogue meetings and community social activities
 To disclose the status of RC initiatives to stakeholders through the company website and the CSR Report

#### Developing RC among Our Group Companies<sup>6</sup> (Measures Common to Our Group Companies

#### Objectives for Fiscal 2014–2016

- (1) Environmental Protection
- To reduce energy intensity
- To reduce disposal at off-site landfills (Group companies in Japan)
- To reduce the amount of waste (Group companies outside Japan)
- To reduce emissions of substances subject to the PRTR Law
- (2) Process Safety and Disaster Prevention: To achieve zero disasters and zero accidents (3) Occupational Safety and Health: To achieve zero injuries with loss of workdays
- (4) Chemical Safety: To achieve zero problems related to chemical safety (legal or social problems (5) Quality: To receive zero serious quality complaints
- (6) Communication with Society: To maintain a dialogue with stakeholders and implement reasonable information disclosure

(7) Management System: To effectively implement the management system

#### **Besults for Fiscal 2015**

- · Five of 12 Group companies reduced their energy intensity.
- Waste subject to final disposal at off-site landfills was reduced by 10% compared with the level of the previous fiscal year.
- Amount of waste generated incre ed 5% year-on-year.
- Emissions of substances subject to the PRTR Law were reduced by 17% compared with the level of the previous fiscal year. Zero facility disasters occurred. • Four facility accidents occurred.
- Five injuries with loss of workdays occurred. Zero problems related to chemical safety occurred.
- Zero serious customer complaints were filed.
- Published an Environmental Report and participated in community events.
- EMS: All Group companies have already introduced an EMS. Risk assessment: All Group companies have already introduced risk asse

#### Priority Initiatives

To support their implementation of accident countermeasures . To improve the RC level of the entire Group by strengthening support of all Group companies

Caro emissions: Reducing the quantity of waste subject to final disposal at off-site landfills to less than 0.1% of the total amount of waste generated (In the calculation of total waste, the amount of sludge subject to activated sludge treatment is calculated

# **Environmental Protection Initiatives**

#### Environmental Impacts of Our Business Operations

We are engaged in various initiatives to reduce the environmental impacts of our business operations and to provide better products and services.



#### **Initiatives for Preventing Global Warming**

#### **Promoting Energy Efficiency**

#### Reductions in energy intensity and CO<sub>2</sub> emissions intensity

In an effort to achieve the goals of the Kvoto Protocol, the Japan Chemical Industry Association has adopted the goal of reducing the chemical industry's energy consumption rate per unit of production ("energy intensity") to 80% of the fiscal 1990 level as an average value for the period fiscal 2008-12. In order to contribute to global warming mitigation without pause after fiscal 2013, the industry is pushing forward with energy efficiency and CO<sub>2</sub> reduction initiatives through Keidanren's Commitment to a Low Carbon Society.

#### Trend in Energy Consumption



With the goal of further improving energy efficiency, we will promote energy conservation initiatives at each of our plants in view of the goals included in the Action Plan for a Low-Carbon Society adopted by the Japan Chemical Industry Association.

Our results for fiscal 2015 show that energy consumption and CO2 emissions both increased. However, our energy intensity declined by 15% and our CO2 emissions intensity declined by 22% from fiscal 1990 levels.

#### Trend in CO<sub>2</sub> Emissions



\* Excludes head office, research centers, plant administration buildings and employee welfare facilities.
 \* The amount of energy consumed and COc emissions in fiscal 2015 totaled 7,516 kiloliters and 16,150 tons, respectively, for the head office, research centers, plant administration buildings, and employee welfare facilities of Mippon Shokubai.
 \* Data for Group companies outside Japan covers the calendar year, January 1–December 31, 2015.

#### **Promoting CO<sub>2</sub> Emissions Reductions Throughout the Product Life Cycle**

#### c-LCA Assessment

The c-LCA assesses CO2 emissions throughout the life cycle of a finished product incorporating chemical products and a comparison product containing no such chemical products. The emissions avoided are calculated as the net amount of emissions avoided as a result of the use of these chemical products.

Nippon Shokubai's products that are expected to contribute to the avoidance of CO<sub>2</sub> emissions



Note: The above assumed values are for comparative purposes only; the actual service life and performance are not guaranteed

Aqua Guard was developed to We developed an emulsion for reduce the cracking and spalling of concrete. The combination of Aqua Guard with a high-range water reducer for concrete is expected to contribute to much longer-lasting concrete structures.

application-type vibration-damping materials intended for mounting on the lower part of a vehicle body in order to reduce noise and vibration from the engine and road surface. By using such material, it is possible to keep the vehicle light and energy-efficient.

#### Assumption for assessment

Service period: The life cycle assessment assumes that a long-life apartment has a 100-year service life and a conventional apartment has a 50-year service life CO2 emissions associated with the production, use, and disposal of an apartment are evaluated with reference to the "Guidelines for LCA for Buildings" published by the Architectural Institute of Japan

#### Assumption for assessment

The annual travelling distance is assumed to 10,000 km with a 10-year service life. Automobiles using asphalt sheeting as a vibration-damping material are compared and evaluated.

#### **Reducing Emissions of Fluorocarbons that Contribute to Global Warming**

#### Aggregated calculated leakage of fluorocarbons

The Law Concerning the Recovery and Destruction of Fluorocarbons was revised in part and promulgated in June 2013. The Act on Rational Use and Proper Management of Fluorocarbons has been in full force since April 2015. This Act includes comprehensive measures that focus on the entire lifecycle from production to the disposal of fluorocarbons, and this system requires initiatives such as demanding the compliance of "evaluation criteria" from the parties involved at each stage.

We act as a "user of specified products," and are required to "report the calculated amount of fluorocarbon leakage." We are also required to comply with the "consignment of the charging and recovery of fluorocarbons at the time of maintenance" and "initiatives at the time of disposal of specified products." These requirements are in addition to "evaluation criteria" such as simple inspection, periodic inspection, and preparing and maintaining records.

In fiscal 2015, we conducted our scheduled simple inspections and periodic inspections. In addition, we calculated the total leakage of fluorocarbons by Nippon Shokubai as 2,513 t-CO2, which includes 1,200 t-CO2 from the Himeji Plant and 1,257 t-CO2 from the Kawasaki Plant. In the future, we intend to continue devising methods of reducing the calculated leakage amount.

#### Calculated Leakage of Fluorocarbons in Fiscal 2015 (t-CO<sub>2</sub>)

Himeji Plant	1,200
Kawasaki Plant	1,257
Others	55
Entire Company	2,513

#### **Calculating the CO<sub>2</sub> Emissions Resulting from Our Entire Supply Chain**

#### **Calculation of Scope 3 emissions**

We report our greenhouse gas (GHG) emissions according to the three categories set forth in the GHG protocol: Scope 1, 2 and 3.



the burning of fuel or other products as part of

Scope 2 Indirect emissions: GHG emissions resulting from purchased energy, such as purchased electric power

Scope 3 Other indirect emissions: GHG emissions resulting from operations across the entire value chain (from resource extraction to product disposal).

Nippon Shokubai reported Scope 1 and Scope 2 emissions to the national government under the terms of the Energy-saving Act and has disclosed these in previous reports. In 2014, we began calculating Scope 3 emissions as well.

Nippon Shokubai will continue to calculate Scope 3 emissions in the future as we investigate the possibility of reducing CO<sub>2</sub> emissions resulting from all corporate activities.

No.	Category	Emissions (CO <sub>2e</sub> 1,000-t)	
			FY2014
1	Purchased goods and services	1,508	1,418
2	Capital goods	22	51
3	Fuels and energy-related activities (not included in Scope 1 or Scope 2)	58	55
4	Upstream transportation and distribution	13	13
5	Waste generated in operations	3	2
6	Business travel	0.3	0.2
7	Employee commuting	0.8	0.7
	Total	1.605	1.541

### Interview



#### We conduct stringent inspections based on the fluorocarbons emissions law.

/usuke Okamo

The Revised Fluorocarbons Recovery and Destruction Law enacted in April 2015, requires simple inspections of a east once every three months). Also, The requireme periodic inspection of specific apparatuses was added

geration and air conditioning equipment located in office dings, cafeterias, dormitories, and company housing and

Although it initially required about a week to inspect all the equipment installed on site, it is now possible to conduct a

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#### Initiatives for Eco-friendly Distribution

#### **Promoting Modal Shift**

As a means of fighting global warming through our logistics operations, we are taking steps to reduce our CO2 emissions intensity and implement exhaust gas countermeasures to control air pollution. Although changing economic conditions can affect the amount of goods we ship and our CO<sub>2</sub> emissions, we are implementing initiatives to reduce CO2 emissions intensity. These include modal shift, improved transport efficiency, introduction of digital tachometers (including GPS and drive recorders), and

\* An environmentally friendly transportation system established with the partial amendment of the "Kawasaki City Ordinance for Conservation of Life Environment, including Pollution Prevention."

#### Trend in CO<sub>2</sub> Emissions and Emissions Intensity Attributable to Domestic Logistics



energy-efficient vehicle operation such as minimized idling and the installation of energy-efficient tires.

As an air pollution control measure, we adopted the Kawasaki Eco-Transport System\* (effective April 1, 2010) and began promoting three initiatives: eco-friendly driving and display of "eco-drive" stickers; elimination of vehicles that do not comply with laws regulating NOx and PM emissions; and widespread adoption of low-emission and energy-efficient vehicles.



result of a modal shift to railway tank cars and container cargo packing equipment, delivery of main products was improved



Nisshoku Butsurvu Co., I td. switched to low-emission vehicles

#### **RC** Training

We provide ongoing employee training in Responsible Care for the purpose of improving their knowledge, skill, and understanding of overall RC initiatives.

In keeping with our training curriculum for fiscal 2015, we provided this training to new employees entering our Company; to those being promoted to the position of subsection chief; and to those being promoted to manager.

We intend to continue improving our RC training capabilities in the future



#### **RC Community Dialogue Meeting**

We participate in the community dialogue meetings held by the Responsible Care Committee of the Japan Chemical Industry Association and introduce our Company's RC initiatives. Participants include members of residents' associations, administrators, NPOs, trade groups, and companies located in the same districts as our plants. This communication initiative is helping to promote mutual understanding.

In fiscal 2015, the Kawasaki district meeting was held with the participation of the Kawasaki Plant.



Modal Shi

By changing our shipping method toward bulk transport using railways and ships, we are optimizing our transport method to conserve energy and reduce our environmental impact.

Ton-kilomete

Transport ton-kilometer is a unit of transportation measurement referring to freight transport volume. As an index for precisely expressing transport as an economic activity, it is the multiple of freight haul distance (in kilometers) and the transported freight weight (tons).

#### Pollution Control Initiatives Targeting Air and Water

#### To handle the increased volume of wastewater resulting from our expanded plant, we installed a new waste liquid combustion facility.

To control air pollution, we are taking steps to reduce consumption of fuel oil and are converting fuel sources to natural gas while monitoring our emissions of SOx, NOx and dust.

In addressing water pollution control, we are endeavoring to reduce the environmental impact (reduction in chemical oxygen





#### Waste Reduction Initiatives

#### We are striving to reduce the amount of waste subject to final disposal at off-site landfills.

Addressing waste reduction is a necessary initiative to support the emergence of a society committed to recycling. By achieving and continuing our initiative toward zero emissions (defined as "reducing the quantity of waste subject to final disposal at off-site landfills to less than 0.1% of total amount of waste generated"), we are promoting the sorting for recovery and recycling of our waste.



from the burning of fossil fuels

acid rain and photochemical smog.

### **Environmental Protection Initiatives**

demand, or COD) of our wastewater by recovering wastewater from the production process and reusing it. We have also installed an activated sludge treatment system and a waste liquid combustion furnace.



Note: Regarding the values agreed to by the city and prefecture, SOx emissions total 1/50th and dust emissions total 1/10th. NOx and COD totals are below the agreed values.

In fiscal 2015, we are continuing to implement our zero emissions policy by reducing the amount of waste subject to final disposal at off-site landfills through on-site treatment of production residues and by implementing thorough sorting for recovery and recycling.

In fiscal 2014, we began posting waste-related data for our Group companies outside Japan.

processes

organic substance. It represents the volume of oxygen consumed when an organic substance is oxidized.

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#### Trend in Waste Emissions









Introduction of a waste gas combustion facility helps to reduce the risk of chemical substance emissions.

increase production of monomers as raw materials. By introducing a waste gas combustion facility, we have reduced the risk of emitting chemical substance from the



Trend in Amount of Waste Subject to

'95 06 07 08 09 10 11 12 13 14 **15** Fisca

'95 06 07 08 09 10 11 12 13 14 **15** (Fiscal year) Note 1: Increased as a result of the inclusion, in the scope of this report, of one additional Group company in Japan in fiscal 2009. Note 2: The reporting period for Group companies outside Japan is Jan. 1–Dec. 31, 2015.

#### Interview



# Employing a catalyst developed by our Company, this equipment is designed as a compact balanced system for efficient processing and for energy efficiency. It entered into operation in January 2016 after tests confirmed that it operates safely and stably.

#### **Chemical Substances Control Initiative**

#### We are focused on reducing our chemical emissions.

In 1995, we participated in a voluntary PRTR survey undertaken by the Japan Chemical Industry Association and have set out to reduce our emissions of chemical substances into the environment

In fiscal 2015, we released 108 tons of substances subject to

the PRTR, which represents a 5% decrease in emissions compared to fiscal 2010 levels.

We remain focused on further reducing emissions toward our fiscal 2016 target of a 20% reduction from fiscal 2010 levels.

(tons)

#### Top 10 Substances Subject to the PRTR Released in Fiscal 2015

No.	Government Designation No.	Substance Subject to PRTR	Released into Atmosphere	Released into Water	Total Emissions
1	405	Boron compounds	0.00	43.43	43.43
2	4	Acrylic acid and its water-soluble salts	10.30	0.00	10.30
3	321	Vanadium compounds	0.00	9.55	9.55
4	400	Benzene	7.96	0.00	7.96
5	80	Xylene	6.07	0.00	6.07
6	300	Toluene	6.04	0.00	6.04
7	56	Ethylene oxide	4.24	0.00	4.24
8	58	Ethylene glycol monomethyl ether	3.53	0.00	3.53
9	154	Cyclohexylamine	1.6	0.2	1.8
10	7	Butyl acrylate	1.5	0.0	1.5

Note: In fiscal 2010, acrylic acid and its water-soluble salts, vanadium compounds, and other substances were included in the PRTR.

300

200

100

#### Trend in Emissions of Substances Subject to the PRTR



ase and Transfer Red

Trend in Emissions of Substances Subject to the PRTR (by Substance) [Acrylic acid and its water-soluble salts] [Toluene] 100 20 -'06 07 08 09 10 11 12 13 14 **15** (Fiscal year) '06 07 08 09 10 11 12 13 14 **15** Fiscal yes

A regulatory system that requires the reporting of emissions of designated chemical substances into the air, water and soil as well as the volume of waste transferred. Data compiled and submitted to governmental agencies are disclosed to the public

#### **Environmental Accounting**

The values determined in our environmental accounting were aggregated according to the Environmental Accounting Guidelines published in 2005 by the Ministry of the Environment of Japan and the Environmental Accounting Guidelines for the Chemical Industry published in 2003 by the Japan Chemical Industry Association and the Japan Responsible Care Council. We also made reference to the 2012 Edition of the Environmental Accounting Guidelines published by the Ministry of the Environment of Japan.

nvironmental Protection Costs & Environmental Protection Benefits					Applicable period: April 1, 2015–March 31, 2016 Scope: Nippon Shokubai (nonconsolidated) (n	nillions of yen	
Classification		Main Initiatives	Amount Invested	Expenses	Effects	Relevant Page	
Environmental protection cost related to control of the environmental impacts of our production and service business operations (Business area cost	Break- down	1. Pollution Control Cost	Preventing air and water pollution, controlling hazardous substances	405	2,139	No pollution problems occurred.	23, 24
		2. Global Environmental Protection Cost	Energy efficiency (preventing global warming), cogeneration	66	1,970	Energy efficiency efforts resulted in a 22% reduction in CO₂ emissions intensity from fiscal 1990 level. • CO₂ emissions intensity Fiscal 2014: 0.439 t/t → Fiscal 2015: 0.436 t/t (21% reduction) (22% reduction)	24, 25
		iss ions ess area )	3. Resource Recycling Cost	Appropriate treatment and disposal of industrial waste	11	437	We maintained zero emissions by sorting and recycling our solid waste. ● Amount of waste subject to final disposal at off-site landfills Fiscal 2014: 27 tons → Fiscal 2015: 76 tons
Cost of controlling the environmental impacts of production and service operations occurring upstream & downstream (Upstream/downstream cost)		Reuse of drum containers	0	45	Some of drum containers are reused.	_	
Environmental protection cost related to management activities (Environmental management cost)		Operation of environmental management structure; acquisition and maintenance of ISO 14001 registration	2	534	All our plants successfully acquired certifications, and we enhanced our environmental management systems.	-	
Environmental protection cost related to R&D activities (R&D cost)		Reduction of the environmental impact through development and manufacturing of green products	0	1,801	Conducting R&D of catalysts for treating wastewater containing organic substance(s) and catalysts for dioxin decomposition	-	
Environmental protection cost related to social activities (Social activity cost)		Environmental-related contributions	0	48	Forest development initiatives	18	
Cost of dealing with environmental remediation (Environmental damage cost)		_	0	7	_	-	
		Total		484	6,982	Economic Effects (Monetary Benefits) Resulting	

#### Interview



More efficient heat usage eliminates 557 tons of CO<sub>2</sub>.

Tatsuya Murakam

this steam more effectively, we have been able to further reduce our CO<sub>2</sub> emissions by 557 tons. We will continue to focus on energy-efficiency initiatives



Environmental Accounting

This system collects and analyzes the costs and effectiveness of environmental protection in business activities, quantitatively and to the maximum extent, and makes the data available to the public. It is focused on sustainable development for companies with the goal of efficiently and effectively promoting environmental protection initiatives while maintaining a good relationship with society.

#### Responsible Care Activities

### **Environmental Protection Initiatives**

#### from Environmental Protection Initiatives (millions of yen) Operating revenue from recycling used products and waste generated by principal business Income activities Reduction in expenses associated with energy 619

Cost saving			
	Reduction in waste disposal cost accruing from resource conservation and recycling		2,031
Total			2,655
Reference	Total investment for the period:	8,979 milli	on yen

#### **Environmental Investment**

Every year, we actively invest in environmental protection measures. Beginning in fiscal 1990, we began to calculate our total investment in environmental protection.



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ing Public<sup>-</sup> tributing to

#### **Responsible Care Activities**

# Process Safety and Disaster Prevention Initiatives

#### **Basic Approach to Safety Issues**

At Nippon Shokubai, we have singled out one overarching commitment - "Safety takes priority over production" - which we have adopted as our corporate credo and which underpins both our Group Mission and Management Commitment.

In the aftermath of the explosion and fire that occurred in our acrylic acid production facility in 2012, we published our Safety Handbook under the direction of the president. This publication contains our corporate credo above and our Safety Oath, our safety management regulations, and the roles of each position in our hierarchy. We have made it a point to distribute this handbook to all our employees and to keep them informed. Furthermore, in fiscal 2013, we adopted our own Safety Oath and established September 29 as Safety Oath Day to clarify our determination to never again allow such an accident to recur and to resolve to never let the memory of this accident fade with time. On September 29, 2015, we held a Safety Oath Ceremony opposite our Safety Oath Monument at the Himeji Plant. At this time, we renewed our vow to improve our safety competency.

Moreover, regarding our Process Safety and Disaster Prevention Initiatives, we conduct an annual review according to the Action Plan and Guidelines provided by concerned entities. These results, in addition to the results of activity records and various audits, are used to plan the continuous improvement of our Process Safety and Disaster Prevention Initiatives.









Corporate Credo, Safety Oath

#### Committed to Restoring Public Trust in Nippon Shokubai as a Responsible Chemical Company

#### Message from the President Regarding Safety Issues

On our commemoration of Safety Oath Day in fiscal 2015, our president marked the beginning of Safe Operation Month (September 16 to October 15) and instructed all employees to discuss any accidents that might occur at their own workplaces and to determine what is required to ensure safety by holding company-wide and workplace-wide round-table safety meetings. In addition, in July the president visited both our Himeji and

Visit to the Himeii Plan

Kawasaki Plants. After inspecting the Himeji Plant, he attended a safety meeting. Moreover, after inspecting an emergency drill at the Kawasaki Plant, he attended a TPM presentation meeting where he again appealed to all present to commit to safe operation initiatives and to maintain a sense of ownership under our corporate credo.



Visit to the Kawasaki Plan

#### Strengthening a Culture of "Safety Prioritization"

Safety is not something that can be granted from others; it is up to each individual to determine his or her own way forward and adopt safe practices in order to strengthen a culture of "safety prioritization." At Nippon Shokubai, we consider it necessary that all our employees adopt safe practices in their organizational initiatives and personal behavior.

#### Himeji Plant

#### **Exercises Promoting Thorough Adoption of Safety Measures**

In keeping with the slogan, "Changing the awareness and actions of each individual by taking our Safety Oath to heart," each department is adopting targets and policies and devising a safety action slogan for each rank. We are engaging in active communication between ranks that includes the setting of targets and action slogans and are evaluating the results of our implementation effort.

#### **Ensuring Implementation of Risk Assessments**

We are focused on strengthening our safety measures by addressing both tangible and intangible aspects.

On the tangible side, in compliance with the revised management standards, we have strengthened safety measures related to all storage tanks for reactive substances in the Company and are extending these measures throughout the Group.

Regarding the intangible aspect, we are managing change by planning to upgrade the skills of our safety engineers, who provide instruction with a focus on safety.

In fiscal 2015, we attended a human resources development seminar for Keiyo Rinkai as well as a Safety Engineering Seminar. We also held networking events for our safety engineers in both our Himeji and Kawasaki plants. In the future, we will continue to plan and implement skills upgrades for our safety engineers, as this will contribute to more effective change management.

HAZOP exists as a method to minimize risks in plants. With the goal of upgrading the skills of working-level officials, we provided training in HAZOP practices under the guidance of an outside lecturer. To reflect the opinions of the participants and fulfill the content of the training, we will continue to enhance HAZOP training in the future while enriching the content of HAZOP practices



Training in HAZOP practic

#### **Safety Competency Improvement Initiatives**

In fiscal 2013, we conducted a self-evaluation of our Company's "culture of safety prioritization" using the Safety Culture Assessment Checklist of the Safety Competency Center. We have since developed a planned approach to addressing all issues that have been identified. In fiscal 2016, we will conduct another evaluation using the Safety Culture Assessment Checklist as we strive to further improve our safety competency.

HAZOP (Hazard and Operability Study) A safety evaluation method for systematically evaluating the adequacy of safeguards in plants and eliminating latent risks in plants through comprehensive detection

Safety Competency Center The Japan Society for Safety Engineering established this third-party safety organization in April 2013 to disseminate the safety competency evaluation system throughout industry.

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#### Kawasaki Plant

#### **Verifying Safety Implementation**

Each employee uses a checklist to verify the implementation of the basic safety actions by the person (group) in charge and confirms the strengths and weaknesses of an individual or person in charge in a collaborative fashion. Moreover, action targets are adopted for the individual or person in charge and the improvement status of all employees is verified semiannually. In this way, we are enhancing safety communication within our Group and raising awareness of individual activities.

#### Enhancement of Safety Education and Training

In order to strengthen skills and abilities related to safe operation, we are fulfilling the requirements for training-related risk management at our chemical plants.

Continuing an initiative launched in fiscal 2014 at both our Himeji and Kawasaki Plants, we invited a lecturer from the Sanyo Association for Advancement of Science & Technology for training sessions related to risk management. These sessions were intended mainly for employees at the rank of foreman and above. A total of 120 employees attended at both plants.

We believe that training in risk management at chemical plants is also advisable for our R&D Division, which carries the responsibility for product development. So, in fiscal 2015 we began holding the same session for our R&D Division, with 30 employees in attendance.

The opinions of the participants encouraged us to continue holding these sessions in the future with the intention of improving knowledge of safe operation and increasing safety awareness.



Disaster preparedness training session for chemical plants using case histories

We generally use the term "know-how" to describe the knowledge and information we acquire along with procedures and tips for a particular task. But there is always a rationale for, and a background to, this knowledge. We call this information "know-why." At our Himeji and Kawasaki Plants, we collect and compile this information and are promoting its application in both tradition training and on-the-job training.

#### Verifying Our Safety Management Practices

Under the theme, "implementing measures to prevent accident recurrence," we continued the workplace-wide management inspections we introduced in fiscal 2013 and 2014. In fiscal 2015, our Himeji Plant underwent safety audits that the head office began implementing in fiscal 2014. We are continually improving our process safety and disaster prevention initiatives.

Process Safety and Disaster Prevention Initiatives

#### **Promotion of Voluntary Safety Initiatives**

#### **High-Pressure Gas Safety Certified Plants**

The Ministry of Economy, Trade and Industry has certified the Chidori Plant and Ukishima Plant at our Kawasaki Plant as "Certified Completion Inspector and Certified Safety Inspector" for high-pressure gas. A recertification inspection is conducted every five years.

According to the terms of our safety management regulations, both plants undergo audits by our head office, with the managing executive officer in charge of the Responsible Care Division as the audit chairman. This audit evaluates whether the operational status of the high-pressure gas safety management system and the inspection management organization are functioning exactly as intended.

#### **Earthquake Preparedness**

Following the Great East Japan Earthquake of 2011, we reviewed our earthquake preparedness from both tangible and intangible aspects in order to prepare for a future massive earthquake and tsunami and are adopting the necessary measures in a planned manner.

Moreover, regarding the existing measures that are in place to improve the seismic resistance of high-pressure gas facilities, we confirmed that all spherical reservoirs with steel tube bracing as well as the tank towers considered part of our high-pressure gas facilities should adhere to seismic design and meet the seismic standards for reporting to the relevant authorities. As for our piping facilities, we are now assessing their seismic resistance.

#### Commendations

At the 30th Kanto High-Pressure Gas Safety Convention, our Kawasaki Plant received the "Commendation of the Manager of the Kanto Tohoku Industrial Safety and Inspection Department" for being the office with the best disaster preparedness.

In addition, at the 33rd Safety Promotion Meeting of the Japan Petrochemical Industry Association, the efforts and accomplishments of the many Kawasaki Plant employees to secure safety over many years were highly evaluated and awarded a safety commendation.



Tohoku Industrial Safety and Inspection Department



Promotion Meeting of the Japan Petrochemical Industry Association



Having established emergency response systems at each plant, we systematically conduct various types of emergency drills every year.

At our Himeji Plant, we conducted a joint general emergency drill in collaboration with the Himeji Fire Department and the Aboshi Fire Department, while our Kawasaki Plant conducted a joint general emergency drill with the Rinko Fire Department and the local disaster prevention council.

We give thorough consideration to the problems identified in such drills so that we can review and strengthen our emergency response system as well as our education and training programs.



General emergency drill at our Himeji Pla



General emergency drill at the Chidori Plant in the Kawasaki Plant

# Logistics Safety Initiatives

Our Company has commissioned Nisshoku Butsuryu Co., Ltd. to handle all our logistics operations. In order to ensure the safety and quality of our distribution tasks, they cooperate closely with the Environmental Safety and Product Quality divisions of both our Himeji and Kawasaki Plants where we work diligently to prevent distribution accidents.

We are committed to improving our ability to respond to accidents on transportation routes by periodically conducting drills at both our plants. Through this effort, we are helping to prevent accidents during product shipments while minimizing damage should an accident occur.



Disaster-response drill to address shipping EO accidents that can occur en route

### **Responsible Care Activities**

# **Occupational Safety and Health Initiatives**

### Ensuring Continuous Improvement Through Our Occupational Safety and Health Management System

In fiscal 2003, we introduced our Occupational Safety and Health Management System (OSHMS). Using this system, we have been improving occupational health and safety by seeking to eradicate industrial accidents, reduce potential risk factors, and promote health and the creation of pleasant work environments.

Also, we are committed to achieving zero industrial accidents by systematically implementing "KY" (*kiken yochi*, or "risk prediction") campaigns, "close-call" incident (*hiyari hatto*) reporting campaigns, our "5 S" campaigns, and a variety of drills and training classes.

#### **Risk Assessment**

Since the introduction of the Occupational Safety and Health Management System, the Company has undertaken risk assessments of each workplace, reducing or eliminating the sources of risks associated with work.

Also, to align with the mandatory risk assessment of chemical substances enforced in June 2016, we are reviewing our risk assessments related to the substances we handle and are promoting further risk reduction measures.

#### **Occurrence of Industrial Accidents**

In fiscal 2015, we experienced zero injuries with loss of workdays and four injuries without loss of workdays. Our contractors experienced one injury with loss of workdays and one without loss of workdays. We are focused on preventing recurrence of these incidents by providing information on thorough case studies of these industrial accidents and their countermeasures with the involvement of peer groups.

#### Trend in Injuries with Loss of Workdays





#### Addressing the Asbestos Issue

Since our establishment, we have never manufactured asbestos products; however, because we used insulation and sealing materials containing asbestos, we have handled asbestos-containing products on occasion. Therefore, we are contacting employees and retirees regarding health issues and are implementing a phase-out of asbestos-containing products.

In 2006 and 2009, we sent out information about asbestos-related medical examinations to retirees, offering them an annual medical examination at our expense. To date, a total of 76 retired employees have been issued a Health Check Note. Six persons were awarded industrial accident compensation benefits under the Industrial Accident Compensation Insurance Act. Three persons were awarded special compensation benefits for bereaved families under the Act on Asbestos Health Damage Relief.

In the future, we will continue to support our retirees and employees with asbestos checkups and consultations. Information regarding medical examinations has been posted on our website (www.shokubai.co.jp/ja/news/pdf/20090528.pdf). Regarding substitutes for asbestos-containing products, we have adopted substitutes in cases where the asbestos was at risk

Regarding substitutes for asbestos-containing products, we have adopted substitutes in cases where the asbestos was at risk of becoming airborne or wherever the potential existed for human contact with the product. As for other asbestos-containing parts, we are systematically phasing them out whenever the opportunity arises.

#### **KY Campaign**

In an effort to prevent industrial accidents, we are committed to daily safety initiatives targeting work-related risks, and we remain focused on our KY risk prediction campaign. We implement group KY before work, KY for individual workers, and radio (Mobix) KY coordination between workers and the control room. We also carry out systematic KY-focused drills and training, such as KY training with case sheets and KY workshops.

#### **On-site Training Sessions**

We hold a variety of on-site training sessions that provide operators and workers with hands-on training in skills such as valve opening and closing as well as flange disassembly and reassembly. Training also includes dealing with exposure to liquids, electrical hazards, and risks of working at height as well as demonstrations of the entanglement hazards of rotating machinery.



Gaining experience in exposure to liquids

# **Chemical Safety Initiatives**

#### **Promoting Chemical Management**

We have established a Chemicals Total Management Committee and have implemented a variety of initiatives to work toward our goal of zero legal and social issues related to the chemical substances contained in products. This effort applies throughout the product life cycle from the R&D stage to disposal at the end of the product service life.

We are upgrading our internal systems across the global operations of our Group in order to comply with national and international laws and regulations related to chemical products. Moreover, we are committed to providing our customers with information on relevant laws and regulations as well as product safety information.

#### Ensuring the Safety of New Products

We have introduced a gate system at each stage from R&D to commercialization. In order to maintain safety throughout the product life cycle that encompasses material procurement, processing, production, application, and disposal according to the terms of Responsible Care, we apply our technical expertise at each stage to determine whether to proceed to the next stage.

#### **Product Safety Initiatives**

We prepare GHS-compliant SDSs, warning labels, and Yellow Cards for the logistics sector and provide information to customers while promoting training sessions for our employees. Regarding application-specific products used in pharmaceutical raw materials, pesticides, cosmetics, and food additives, our Product Safety Review Sub-committee conducts stricter checks on product safety while ensuring compliance with the Product Liability Act.

#### Accommodating Chemical Registration **Requirements Within and Outside Japan**

In collaboration with specialized institutions and our Group companies outside Japan, we are responding appropriately to laws and regulations both within and outside Japan that require us to register chemical substances. Regarding the European Union's chemical regulation known as REACH, we registered all substances subject to the two registration deadlines of November 30, 2010, and May 31, 2013. We will continue to promote such initiatives toward the upcoming May 31, 2018, registration deadline. We also intend to respond to new chemical registration regulations in South Korea and Taiwan.

#### Addressing Import/Export Controls

In order to ensure legal compliance regarding imports and exports, we have streamlined our process for strengthening company regulations; determining whether a product is subject to import/export restrictions; keeping our employees informed about whether a product has been subject to import/export restrictions; recording applicable items on the relevant SDS; and improving our shipping management system for coordination with our enterprise resource planning (ERP) backbone accounting system. We also conduct regular internal training on import/export management



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#### GHS

An abbreviation for Globally Harmonized System of Classification and Labeling of Chemicals, GHS reflects the risks and health and environmental hazards of chemicals determined in accordance with international standards. Under this system, products containing chemical substances identified as presenting a risk or hazard are categorized according to international standards and displayed on containers and in the respective SDS. Countries around the world have also introduced this system on the recommendation of the United Nations. This system is enforced in Japan through the Industrial Safety and Health Act.

#### **Green Procurement Initiatives**

For substances that are regulated or highly hazardous, we have independently assigned them to two categories: "prohibited substances" and "restricted substances (handling restricted depending on product application)." We are promoting the development of green products and the procurement of raw materials with low environmental impact while determining and controlling the inclusion of such substances in our products.

#### Promoting a Voluntary Initiative of the JCIA

We participate in JIPS (Japan Initiative of Product Stewardship), a voluntary initiative for strengthening chemical management promoted by the Japan Chemical Industry Association, by which a chemical safety abstract is prepared and released to the public.

#### **Establishment of a Chemical Substance** Management System

We are implementing a comprehensive chemical substance management system that can respond quickly to risk assessments, the issuance of SDS, and surveys from customers querving us on the chemical content of our products. We have created and launched this system by providing centralized management of various types of information encompassing chemicals, raw materials, hazardous materials, and regulations.





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#### SDS (Safety Data Sheet)

The Safety Data Sheet lists a chemical's properties as well as data on its risks, applicable laws, proper handling and transportation requirements, and specific emergency response measures in a prescribed format. We compile an SDS for each of the products we manufacture and develop and are implementing a system for distributing these documents to all employees through our chemical substance management system as well as to our

#### Yellow Card

Carriers who transport hazardous materials and toxic substances must carry a yellow card for reporting information about their cargo to fire squads in the event of an accident The yellow card lists a product's risks, first aid procedures in an accident, and emergency contact information. As part of its promotion of Responsible Care, the Japan Chemical Industry Association prepares and manages guidelines on the procedures for preparing a yellow card in order to strengthen first aid measures in the event of an accident

#### **Responsible Care Activities**

# **Quality Assurance Initiatives**

#### Promoting Quality Initiatives

Our basic policy related to quality is to provide products and services that fully satisfy our customers while earning their trust. We also strive to maintain or improve our quality levels.

#### **Customer Satisfaction Initiatives**

All our plants and all Group companies engaged in manufacturing and distribution both within and outside Japan have acquired certification of registration with ISO 9001, the international standard for quality management systems. From the product development stage through to manufacturing and delivery, we implement our quality assurance initiatives from the customer's perspective.

We are dedicated to continuous improvement of our quality management system to ensure our customers are satisfied with the stable high quality of our products and services



#### **Promoting Initiatives to Address Quality Issues**

We respond quickly to any quality issues that arise and share information throughout the company by compiling it into a database to visualize the progress of the response. At the same time, we are preventing quality issues from occurring through company-wide distribution of case histories.

In addition, we provide appropriate support on quality issues to Group companies inside and outside Japan, conduct quality exchange meetings and guality audits, and promote guality initiatives throughout our Group. In this way, we remain proactively committed to preventing the emergence of quality issues.



Quality Exchange Meet

materials with reduced environ

roducts from suppliers to promote the

#### Risk Assessment of Chemical Substances Green Procurement

Chemical risk assessment entails evaluation of the risk of various toxic hazards associated with chemical substances. Chemical impact through recycling and the like. This manufacturers have the social initiative guides companies in their responsibility to minimize the risk purchase of raw materials and parts for of chemical substances and are preferential selection of products with the required to implement voluntary Responsible Care activities

#### This initiative responds to the national policy to promote the purchase of products and

JIPS

Japan. It conducts risk evaluations of chemicals, prepa abstracts that clearly list the results of the evaluations, and releases this information to the general public to improve public awarenes

ast environmental impac

#### An Increasing Number of Our Products **Receive Halal Certification.**

We have acquired halal certification from the Japan Muslim Association for an increasing number of products on the approval of the Shariah Research Institute of Takushoku University.

Southeast Asia today, most notably Malaysia and Indonesia, is home to many Muslims, and demand has been increasing from food-related businesses for halal-certified ingredients and production processes. In 2014, in response to this situation, we acquired halal certification for our organic acids used as food additives (including succinic acid and fumaric acid). In September 2015, we acquired certification for our food-additive-grade, feed-additive-grade, and industrial-grade sodium polyacrylate. As a result, we can expect demand to continue increasing in Southeast Asia. By responding to social needs, we are providing society with greater richness and comfort across a wide range of fields.

Note: The products for which we have acquired halal certification as of April 1, 2016, are succinic acid, succinic acid disodium, fumaric acid, maleic anhydride, AQUALIC FH (a thickener), AQUALIC MH (a feed binder), and AQUALIC IH (a flocculant).



Halal certifications: sodium polyacrylate (left) organic acids (succinic acid, fumaric acid, etc.) used as food additives (right)

#### Halal Certification

certification with religious relevance. granted by the relevant organizations when certain standards are satisfied, for products and services targeted at Muslim customers.

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Earning Public Trust Contributing to Soci

# **Production Site Reports**

#### **Himeji Plant**



Kazukiyo Arakawa, Plant Manager

1.000

600

400 200

(tons)

30.000

25,000

20.000

15,000 10.000

In fiscal 2015, in order to foster a safety culture and to raise awareness of safety, in reference to the above stated, each department defined goals and policies and each rank position adopted an action slogan and implemented a "Thorough Awareness of Safety Prioritization and Action" exercise.

Also, in order to plan further improvements in our safety management system, we reviewed and enhanced process risk assessments, internal audits, and change management.







#### **Plant Outline**

Plant Manager: Kazukiyo Arakawa, Executive Officer Location: 992-1 Aza-Nishioki, Okihama, Aboshi-ku, Himeji Number of employees: 957 at the Himeji Plant; 180 at research centers in the Himeji district Products: Acrylic acid, acrylates, maleic anhydride, superabsorbent polymers, resin modifiers, electronic information materials, De-NOx catalysts, dioxins decomposition catalysts, and other products

#### Fiscal 2015 Results of RC Activities

- We conducted a "Thorough Awareness of Safety Prioritization and Action" exercise. As for the safety record at our location, we registered no injuries with loss of workdays and three injuries without loss of workdays, while our contractors experienced one injury with loss of workdays and no injuries without loss of workdays.
- We planned further improvements to our safety management system.
- We reduced emissions of substances subject to the PRTR by 13% compared with the preceding fiscal year.

Looking to environmental protection, we had displayed a trend toward annual increases in emissions of substances subject to the PRTR, but our efforts to suppress emissions of the main substances enabled us to reduce emissions by 13% compared to the preceding fiscal year.



#### Kawasaki Plant



Teruo Kamei, Plant Manage

We established a training center in fiscal 2015 and are working to enhance our training and drills. Moreover, we strengthened our risk evaluation methods for irregular work and reviewed our change management.

In preparation for potentially large earthquakes, we are systematically strengthening our facilities, evaluating our seismic standard for high-pressure gas facilities, and providing emergency training.

In terms of industrial accidents, we had one contractor suffering



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#### Plant Outline

Plant Manager: Teruo Kamei, Executive Officer Location: Chidori Plant

14-1 Chidori-cho, Kawasaki-ku, Kawasaki Ukishima Plant

10-12 Ukishima-cho, Kawasaki-ku, Kawasaki

Number of employees: 351 (including a research center)

Products: Ethylene oxide, ethylene glycol, ethanolamine, secondary alcohol ethoxylates, polymers for concrete admixture, acrylic acid special ester, and other products

#### Fiscal 2015 Results of RC Activities

- In fiscal 2015, we established a training center and strengthened our training drill system.
- We systematically implemented facility-strengthening measures for increased resistance to large earthquakes in addition to evaluating seismic standards and conducting drills.
- In terms of our safety record, our contractors suffered one injury without loss of workdays.
- We continued our initiatives to reduce our energy intensity and reduce waste as well as our emissions of substances subject to the PRTR.

injury without loss of workdays (heat stroke), and we took steps to strengthen our contractors' safety management.

As we work towards reducing our energy intensity and minimizing emissions of substances subject to the PRTR, we are systematically making progress with facility renovations and the like. We will continue to promote our Responsible Care initiatives with the goal of ensuring our plant remains safe and reliable.



# **Providing Support for Group Companies**

#### **Initiatives for Group Companies**

In the interests of strengthening Group management, we are providing active support for the Responsible Care initiatives of our Group companies.

#### **Responsible Care Interviews**

At Nippon Shokubai, in order to actively promote concrete Responsible Care initiatives for Group companies both inside and outside Japan, we conduct Responsible Care interviews. and in fiscal 2015 we visited six companies in Japan and four outside the country.

In these interviews, we received reports of policies, planning, and achievements of each company's Responsible Care initiatives as well as reports on individual improvements on-site. We also provided advice and support from our Company.

In fiscal 2015, moreover, those responsible for environmental and safety issues at production sites outside Japan for acrylic acid and superabsorbent polymers gathered at the Himeji Plant, shared information, and exchanged opinions regarding environmental and safety initiatives instituted in our Company and those located outside Japan.



nsible Care interview at Nisshoku Techno Fine Chemical Co. 1 to



oonsible Care interview at Nisshoku Chemical Industry (Zhangjiagang) Co., Ltd. (China

#### **Environmental and Safety Audits**

We conduct environmental and safety audits at our Group companies in Japan in order to strengthen our environmental safety management system

In these audits, we confirmed compliance with legal requirements such as the terms of the Industrial Safety and Health Act and Fire Service Act as well as regulatory compliance related to safety and the environment. We also determined whether the PDCA cycle had been incorporated through the implementation of management systems related to safety and the environment.

From the results of the audits, we identified cases with room for improvement and requested that improvements be addressed.

Through these audits, we are taking steps to improve the Responsible Care initiatives of domestic group companies.



invironmental and safety audit in progress at Nippoh Chemicals Co., Ltd

#### **Reciprocal Responsible Care Audits**

We implement reciprocal audits at our Group companies in Japan twice annually for the purpose of improving the awareness and knowledge of those in charge of Responsible Care.

In fiscal 2015, Nippon Nyukazai Co., Ltd. and Nippon Polymer Ind. Co., Ltd. were the subject companies identified for reciprocal audits. They reported their work on Responsible Care initiatives as well as their individual improvements achieved.

During these reciprocal audits, cause analysis and strategic planning are undertaken for any industrial accidents that might occur in our Company and in our Group companies in Japan. This is done with a focus on human factors, material factors, and management factors. Following a reciprocal introduction of a string of analysis results, the companies share information with the involvement of peer groups.



Reciprocal audit at Nippon Nyukaza

#### **Responsible Care Activities**

# **Initiatives of Group Companies**

#### **Group Companies in Japan**

#### Nisshoku Butsuryu Co., Ltd.

Principal business Logistics of chemicals

The Nisshoku Butsuryu Group continues to sharpen its focus on environmental protection, distribution safety, and distribution quality. At the same time, it aims to become an even better logistics company that warrants the full confidence of shippers and customers alike for implementing a management system according to ISO international standards. The following are examples of its initiatives.

 Proactively pursuing a commitment to safety management (transportation safety management) as a truck transport company and introducing a combination of digital tachometers, GPS units, and drive recorders (comprising an advanced driving information system known as Mimamorikun), lane-departure warning devices, and supplemental rear-view cameras. The introduction of these safety devices follows risk evaluations supporting energy-efficient driving methods, safe driving, and accident response. · Since the preceding fiscal year, we have introduced vehicles mounted with pre-collision warning systems\* as part of our effort to prevent accidents. Systematically conducting voluntary checks of tankers in an effort to prevent leakage during transport.

\* Pre-collision warning system (Since November 2014, this feature has gradually become mandatory.)



#### CHUGOKU KAKO CO., LTD.

Manufacture and sale of adhesive-processed Principal business products and fine sphere particles

In fiscal 2015, Chugoku Kako sought to enhance its process safety and disaster prevention initiatives and reviewed its emergency measures structure. It also conducted plant-wide general emergency drills. These have revealed issues in the organization such as a lack of experience in water-discharge fire-fighting drills, so the company is introducing initiatives for next year as part of its improvement plan. Moreover, following the company's deployment of AEDs in its plants, basic life-saving certification classes were held. As for occupational safety initiatives, the company adopted a theme for each month such as "close-call" (hiyari hatto) strengthening month. Through that initiative, the company is increasing its safety awareness. In the future, they will continue to implement Responsible Care initiatives and aim to become a company that has earned the trust of its local communities.



New employees undergo training in the use of fire extinguishers

#### NIPPON NYUKAZAI CO., LTD.

Principal business

Manufacture and sale of surfactant and other chemicals

As an occupational safety initiative for the second year of its 3rd Medium-term Responsible Care Plan (fiscal 2014-2016), Nippon Nyukazai implemented risk assessments related to dangerous work during emergencies.

In the area of environmental protection, the company reduced its energy intensity by opening cogeneration systems at both the Kashima and Kawasaki Plants and is continuing to reduce waste intensity by improving its washing methods during product switchovers.

In terms of process safety and disaster prevention, following many years of achievements in promoting accident prevention awareness and safety management of hazardous materials, the Kawasaki Plant was commended by the Kanagawa Association for Safety of Hazardous Materials.

In the future, the company will strive to ensure safe operation while further enhancing and promoting its Responsible Care initiatives



nendation by Kanagawa As for Safety of Hazardous Materials Mr. Eiichi Sato, Manager of the Kawasaki Plant (third from right)

#### Interview



#### Reducing utility costs by introducing a CGS

Yusuke Sasaki

As part of the utility cost reduction strategy of the Kawasa Plant, we introduced a cogeneration system (with 390 kW of generation capacity and 0.3 t/h of generated steam) utilizing the gas engine method in January 2016.

and 22:00 throughout the year, we reduced our costs for purchased electricity and steam and are expected to

yen for the full year. In the future, we intend to work on energy saving and

ippon Sho CSR Cor

#### **Group Companies in Japan**

#### NIPPOH CHEMICALS CO., LTD.

Dringing business	Manufacture and sale of iodine, intermediates for API and		
Principal business	agro-chemicals, photo/electro chemicals, and flame retardants		

In fiscal 2015, Nippoh Chemicals worked to foster a safety culture with the stated goal of absolutely zero industrial accidents. Specifically, their goal is to raise awareness of safety. In this regard, they made posters bearing safety slogans submitted by all employees and posted them in all workplaces. The company also established a facility on the premises to provide experience in exposure to liquids and took steps to confirm basic operations through error simulation.

Unfortunately, the company experienced an injury without loss of workdays from a cut in July, but the results of various safety initiatives are starting to show that the strengthening is taking effect. The company will continue to promote Responsible Care initiatives with the participation of all employees.





Tokyo Fine Chemical CO., LTD. Manufacture and sale of stabilizers of vinyl chloride resins,

Principal business antifreeze, antiseptics, and antifouling agents

In fiscal 2015, Tokyo Fine Chemical implemented Responsible Care initiatives under the corporate credo of "safety takes priority over production" with a policy of establishing a safe and effective production system.

As a result, the company achieved zero industrial accidents. In the area of environmental protection, the company achieved notable results, reducing energy consumption, greenhouse gas emissions, and waste. However, in the area of occupational health and safety, the company posted one injury without loss of workdays. Thus, it again set out to identify hazard factors, evaluated risks, and took steps to implement improvements from both a facility and management perspective.

Also, as a part of the "5 S" initiative, the company reviewed its walking zone, which the

employees maintain on the premises.

In the future, the company intends to promote its Responsible Care initiatives and strive for operational safety while aiming to strengthen and enhance its activities.



Maintenance of walking zone

#### NISSHOKU TECHNO FINE CHEMICAL CO., LTD.

Dringing business	Manufacture and sale of (meth)acrylic acid	
Principal business	derivatives and photo/electro chemicals	

Nisshoku Techno Fine Chemical's environmental protection initiatives have been focused on waste generation, energy efficiency, and emissions of substances subject to the PRTR. Their goal is to reduce emissions intensity to their respective fiscal 2014 levels. However, waste increased in line with increased production following facilities expansion, while the energy intensity increased as well. Reductions were achieved, however, in terms of emissions intensity of substances subject to the PRTR.

In the area of occupational health and safety, the company experienced two injuries without loss of workdays. Continued risk assessments through reviews of work processes and by utilizing "KY" risk prediction and "HH" close-call incident reporting served to clarify risks, however.

Regarding process safety and disaster prevention initiatives, in addition to the annual general emergency drill, the company implements an emergency drill at each worksite for polymerizable monomer tanks for acrylic acid and is striving to increase their emergency response capability.

Regarding voluntary improvements, in addition to their overall initiatives such as cleanup, the company is developing improvement initiatives that include safety activities.



#### General emergency dril

#### NIPPON POLYMER IND. Co., Ltd.

#### Principal business Manufacture and sale of acrylic resins

Every year since fiscal 2013, Nippon Polymer Ind. has been implementing joint disaster prevention drills with the local municipal fire department as a process safety and disaster prevention initiative. In fiscal 2015, the company implemented a joint drill with the Aboshi Fire Department and the Nippon Shokubai Himeji Plant in-house fire brigade and engaged in an active exchange of opinions at the review meeting.

Looking to waste reduction, the company was able to greatly reduce the amount of waste sludge it generated by changing the chemicals used in wastewater treatment and by adopting other improvements.

Furthermore, the company focused on traffic safety on the company grounds, updating rules and implementing pedestrian zone markings on the main road on company premises. The company also re-painted white lines and other road markings that

had become difficult to see





Joint emergency drill with Aboshi Fire Department

#### Group Companies Outside Japan

#### PT. NIPPON SHOKUBAI INDONESIA

Manufacture and sale of acrylic acid, acrylic Principal business esters, and superabsorbent polymers

In addition to receiving the Green Industry Award from the Indonesian Ministry of Industry for the third time, PT. Nippon Shokubai Indonesia was presented with the Energy Efficiency Award from the Indonesian Ministry of Energy and Mineral Resources. Moreover, the company received the Gold Award from the Indonesian organization for the promotion of Responsible Care.

In order to continue promoting environmental and safety initiatives, the company is striving to increase its energy efficiency through its ISO 50001 energy management system and is committed to strengthening the following measures:

• providing thorough operator education and training in three essential factors: regulation compliance, reporting and confirmation;

• promoting "pointing and calling," "reply instruction," and "real-time KY:" and

· providing emergency response teams with more effective training in emergency stabilizer injection drills and the like.



Training in emergency stabilizer injection drill

#### Interview



SAP Production Technica PT. NIPPON SHOKUBAI INDONESIA

#### We reduced our electricity consumption by 400 MWh/y.

We upgraded the pump in our cooling facility in 2015. As a from two pumps to one, thereby reducing our electricity consumption by 400 MWh/y. We are now considering the adoption of additional energy-efficiency initiatives in the future.

#### Responsible Care Activities

### Initiatives of Group Companies

#### NISSHOKU CHEMICAL INDUSTRY (ZHANGJIAGANG) CO., LTD. (China)

Development, manufacture and sale of superabsorbent Principal business polymers and polymers for concrete admixture

After collecting improvement suggestions based on close-call (hiyari hatto) experiences since June 2015, Nisshoku Chemical Industry received 42 safety suggestions within the year. The employees submitting the best and the most suggestions received commendations.

In September, the company underwent a safety audit conducted by the Chinese government and received a number of improvement instructions. The company's license was renewed after all issues were addressed and improvements were completed and reported.

The company conducted emergency response drills together with the regional fire department and emergency response centers twice during the year and took steps to improve its employees' response capabilities in the event of an emergency.



Disaster response drill

#### Interview

#### We introduced a polymerization inhibition safet system.



 polymerization inhibitor injection) as
 ion inhibition safety measure. In addition, in 2015 w introduced safety measures for all corresponding facilities including external acrylic acid tanks in accordance with Nippor Shokubai's safety measures. We also provided all productior workers with training in emergency reporting to each department and in emergency polymerization inhibitor injection. We believe that, with this training, employees will be able to respond appropriately in an emergency and prevent a resulting

In the future, by complying with the procedural manua performing periodic maintenance on safety devices, an providing training twice a year, the company is confident it can ensure normal administration of its safety system.

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## Initiatives of Group Companies

#### Group Companies Outside Japan

#### Nippon Shokubai America Industries, Inc.

On January 1, 2016, NA Industries, Inc. was renamed Nippon Shokubai America Industries, Inc.

Principal business	Manufacture and sale of superabsorbent polymers, polymers for concrete admixture, water soluble polymers, and acrylic emulsions
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With the principal objective of reconfirming the role and responsibilities of each employee in the event of a disaster, the company conducts a variety large and small disaster drills.

Moreover, in collaboration with a neighboring chemical company, it has assembled a joint emergency response team that conducts regular fire, life-saving, and chemical leakage drills.

The company's Houston (Texas) Plant held its first quality safety slogan contest. The Chattanooga (Tennessee) Plant is proud of having established a record of five consecutive years of "No Lost Time Accidents."



Fire-fighting drill by the joint emergency response team

#### **NIPPON SHOKUBAI EUROPE N.V. (Belgium)**

Principal business Manufacture and sale of superabsorbent polymers

In collaboration with adjacent chemical companies in the region, the company conducts annual unannounced general emergency response drills. In 2015, the company took the lead in conducting this drill. This time again, the self-defense fire brigade arrived on the scene immediately, with the municipal fire brigade from the city of Antwerp arriving to assist with the joint fire and life-saving drill. The results of the drill were then analyzed during a review of the emergency response strategy.

The company also developed a dedicated emergency communications system linking the neighboring chemical companies. As a result, in the event of an emergency at one of the member companies, the neighboring companies can be contacted swiftly to initiate a more effective joint response.



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Fire-fighting drill by the joint emergency response team

#### SINO-JAPAN CHEMICAL CO., LTD. (Taiwan)

Principal business Manufacture and sale of surfactant and other chemicals

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Continuing with efforts to obtain certifications of registration with ISO 14001 and OHSAS 18001/TOSHMS, in June 2015 the company passed an audit conducted by the Ministry of Labor regarding "Operation Directions for the Performance Recognition of the Occupational Safety and Health Management Systems of Business Entities." In the future, the company will continue to strictly manage health and safety in the workplace.

To strengthen employee health and safety awareness and on-site operational capabilities, the "Award of Excellence" received company trained 21 in-house lecturers. This brings to 221 the number of employage who have undergone Protection Administration 331 the number of employees who have undergone training under these lecturers.

Regarding environmental protection events, the company participated in a government-led training course on joint preventive handling and management of toxic chemical substances; moreover, the company received the "Award of Excellence" from the Environmental Protection Administration in November 2015.



Training session with in-house lecturer focusing on safe operation of facilities

#### SINGAPORE ACRYLIC PTE LTD

Principal business Manufacture and sale of crude acrylic acid

In 2015, Singapore Acrylic unfortunately experienced two injuries with loss of workdays. In addition to implementing measures to prevent a recurrence, the company trained workers anew on risk assessment and the methods for conducting risk prediction work as well as a compliance obligation to wear protective gear.

The company has also actively participated in a variety of safety initiatives implemented by SMAG (an organization comprising four neighboring companies). These include fire-fighting drills conducted jointly with the Singapore fire department and toxic gas leak response drills.

Furthermore, the company is taking steps to increase worker awareness of safety issues by conducting training and drills on the importance of implementing safety initiatives on a routine basis.



Joint emergency drill

#### **Editorial Policy**

Nippon Shokubai began publishing its Environmental Report in fiscal 2002. In fiscal 2005, information on corporate social responsibility (CSR) was included, at which time this publication was renamed the "Environmental and Social Report." In fiscal 2006, we established our CSR Management Committee and reported on our CSR initiatives in order to improve our CSR implementation structure. We also appended the subtitle. "Our Commitment to CSR."

Beginning with the 2015 issue, we further expanded the content related to corporate social responsibility and renamed the publication the "CSR Report."

- ♦ We have focused on increasing both the readability and ease of understanding for the benefit of our stakeholders.
- ♦ Since fiscal 2005, we have been including the results of an objective third-party evaluation of our Responsible Care initiative undertaken by the Japan Chemical Industry Association
- We prepared this report with reference to the "Environmental Reporting Guidelines" (Fiscal 2012 Version) of Japan's Ministry of the Environment and the "Sustainability Reporting Guidelines" (Version 4) of the Global Reporting Initiative.

CSR is a corporate initiative through which businesses take responsibility for the impact of their operations and contribute to sustainable growth in harmony with society and the environment. It encompasses the overall concept of corporate management and seeks to enhance the trust of the company's various stakeholders.

#### Scope of This Report

Organization

NIPPON SHOKUBAI CO., LTD. Osaka Office, Tokyo Office Himeii Plant Kawasaki Plant Himeii Research Center Suita Research Center Tsukuba Research Center

(Unless otherwise stated, all data on business performance refers solely to Nippon Shokubai Co., Ltd.)

Group Companies in Japan NIPPOH CHEMICALS CO., LTD., Tokyo Fine Chemical CO., LTD., CHUGOKU KAKO CO., LTD., NIPPON POLYMER IND. Co., Ltd.,

NISSHOKU TECHNO FINE CHEMICAL CO., LTD., NIPPON NYUKAZAI CO., LTD., Nisshoku Butsurvu Co., Ltd.

Nippon Polyester has been excluded from the scope of this report following Nippon Shokubai's divestment of that company's shares

Group Companies Outside Japan

Nippon Shokubai America Industries, Inc. PT. NIPPON SHOKUBAI INDONESIA NIPPON SHOKUBAI EUROPE N.V. SINGAPORE ACRYLIC PTE LTD NISSHOKU CHEMICAL INDUSTRY (ZHANGJIAGANG) CO., LTD. SINO-JAPAN CHEMICAL CO., LTD

Reporting period: April 1, 2015–March 31, 2016 Publication date: October 2016 Scheduled publication date of next issue: October 2017

This publication is a translation of the Japanese-language edition originally published in June 2016. In the event of any discrepancies in content or differences in interpretation, the Japanese-language version shall prevail.

of our report.



株式会社 日本 代表影響管性品

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### Third-Party Review

The Japan Chemical Industry Association (JCIA) issued the "Independent Verification - Opinions" for our CSR Report 2016 (Japanese edition) in Japanese as below. It expresses verification on rationality and accuracy, and informed opinions of chemical industry specialists on the contents related to our RC activities and the characteristics

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0番約 は広奈社自主物成が作 レスポンシブルーケア	成した「COR 報告書 2018」には、報告書と続くを対象として、下記の 成長なしろーが化学業長の専門家の変更を表明することを目的としてい		the Nipp
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ス内線 単様 の第5 第175日2、4社20 10151で、パワターマ 1015時の正確的につ 第34人で着子の指摘をし A・ウア注意れよびの	単計方法の合理性為び振動の言識性について が回義協能において、合理的な方法を保障しています。 つメの数面は言語に算にと無料合れています。 Avで であることを確認しました。原葉試験では表現の適切性あるvは文章の 多したが、本価告書では修正されています。 時、活動の評価		on Shokubai's SR Concept
1世化を目指して186 、計数する活動、役員 進を評価します。 本の企業倫理・法令様 企業価値が一多ルサ	(株主、日朝により決スローガンに、各人が「おり 日朝正言」たし、それに向 による各事業所の後輩は間、制門機能サームなどによる「タ人動リルー 守住制の夜なる登録ー論な差部合たが得々の企業後回時間、影影におけ 行の開設等の注影に取り組んでいることを評価します。		Nipp C
日金教育などで社内構 の上がる実践的な教育 で作成された「ノウホワ あり、作成連邦を通に 単時たし、安全活動を 目 信頼と社会への実際」	新の達用が行われており、第三者の知道やその分野のスペシャリストを が行われていることを高な特徴上ます。 イオ国ンは温暖が出発したものできた一般に完全して対する知見を見える。 て見いて説し合い、知識の具有化を通めながら企業の知的設定として知 して評価します。 のページがより実現したものとなり、編集やデザイン書でも工夫の掛が		Governance
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Earning Public Trust and Contributing to Society

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